BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF COLORADO

* * * * *

IN THE MATTER OF ADVICE NO.)

1029-GAS OF PUBLIC SERVICE)

COMPANY OF COLORADO TO)

REVISE ITS COLORADO PUC NO.)

6-GAS TARIFF TO INCREASE)

JURISDICTIONAL BASE RATE) PROCEEDING NO. 24AL-___G

REVENUES, IMPLEMENT NEW BASE)

RATES FOR ALL GAS RATE)

SCHEDULES, AND MAKE OTHER)

PROPOSED TARIFF CHANGES)

EFFECTIVE FEBRUARY 29, 2024)

DIRECT TESTIMONY AND ATTACHMENTS OF ADAM R. DIETENBERGER

ON

BEHALF OF

PUBLIC SERVICE COMPANY OF COLORADO

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF COLORADO

* * * * *

IN THE MATTER OF ADVICE NO.) 1029-GAS OF PUBLIC SERVICE) COMPANY OF COLORADO TO) REVISE ITS COLORADO PUC NO.) TARIFF TO INCREASE) 6-GAS JURISDICTIONAL BASE RATE) PROCEEDING NO. 24AL- G REVENUES. IMPLEMENT NEW) BASE RATES FOR ALL GAS RATE) SCHEDULES, AND MAKE OTHER) PROPOSED TARIFF CHANGES) **EFFECTIVE FEBRUARY 29, 2024**

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BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF COLORADO

* * * * *

REVISE ITS COLORADO PUC NO.) 6-GAS TARIFF TO INCREASE)	IN THE MATTER OF ADVICE NO. 1029-GAS OF PUBLIC SERVICE COMPANY OF COLORADO TO	•
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DIRECT TESTIMONY AND ATTACHMENTS OF ADAM R. DIETENBERGER

- 1 I. INTRODUCTION, QUALIFICATIONS, AND PURPOSE OF TESTIMONY
- 2 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
- 3 A. My name is Adam R. Dietenberger. My business address is 401 Nicollet Mall,
- 4 Minneapolis, Minnesota 55401.
- 5 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT POSITION?
- 6 A. I am employed by Xcel Energy Services Inc. ("XES") as Director, Business Area
- 7 Finance. XES is a wholly owned subsidiary of Xcel Energy Inc. ("Xcel Energy"),
- and provides an array of support services to Public Service Company of Colorado
- 9 ("Public Service" or the "Company") and the other utility operating company
- subsidiaries of Xcel Energy on a coordinated basis.
- 11 Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THE PROCEEDING?
- 12 A. I am testifying on behalf of Public Service.

1 Q. PLEASE SUMMARIZE YOUR RESPONSIBILITIES AND QUALIFICATIONS.

2 A. As Director, Business Area Finance, I am responsible for supporting the financial 3 aspects of various Xcel Energy Corporate Business Areas (referred to herein as the "Shared Corporate Services" organizations). This includes the coordination of 4 Shared Corporate Services organizations' five-year operations and 5 6 maintenance ("O&M") expense budgets, five-year capital expenditure budgets, 7 and monthly forecast updates (both for the current year and the five-year plan, as needed), as well as analyzing actual results against these budgets and forecasts. 8 9 A description of my qualifications, duties, and responsibilities is set forth after the 10 conclusion of my Direct Testimony in my Statement of Qualifications.

Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?

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A. The purpose of my Direct Testimony is to support Shared Corporate Services' capital additions and O&M expenses that are allocated to Public Service's retail gas jurisdiction and included in the test year cost of service that is presented by Company witness Mr. Arthur P. Freitas. As discussed by Company witness Mr. Steven P. Berman, the Company's proposed test year uses a year-end convention for the period ended December 31, 2023 ("Test Year"); capital and capital-related items are based on actuals through September 30, 2023, with forecasted amounts through December 31, 2023, and O&M expense is based on actual O&M expenses for the twelve months ended September 30, 2023, with known and measurable adjustments. Unless otherwise noted, all dollar values in my Direct Testimony represent the Public Service Gas Utility's allocated portion of the total project costs.

The Company's last gas Phase I rate case was Proceeding No. 22AL-0046G ("2022 Combined Gas Rate Case"), in which an historical test year ("HTY") ended December 31, 2021, was approved. I therefore provide support for actual capital additions placed into service since the Company's 2022 Combined Gas Rate Case, (i.e., from January 1, 2022 thru September 30, 2023), and forecasted through December 31, 2023. The Company's Shared Corporate Services plant additions since the 2022 Combined Gas Rate Case, i.e., during these actual and forecasted periods, total \$44.0 million (PSCo Gas Utility). These capital additions are discussed in Section III.B of my Direct Testimony.

Most of these capital additions are considered common general plant capital additions that are allocated to the Public Service Gas Utility and, along with the gas general plant capital additions, are both appropriately allocated to Public Service retail gas customers and included in the cost of service that is presented by Mr. Freitas. Company witness Mr. Mark P. Moeller calculated the monthly plant balances, which were used by Mr. Freitas in developing the cost of service. Common general plant capital additions placed in service in 2022 have already been approved by the Commission, in the Company's most recent electric rate case (Proceeding No. 22AL-0530E) ("2022 Electric Rate Case"), which had a 2022 test year.

Shared Corporate Services O&M in this rate case is based on actual O&M for the period October 1, 2022 to September 30, 2023, and there are no non-labor known and measurable adjustments for Shared Corporate Services O&M. I support the \$65.3 million (PSCo Gas Utility) in Shared Corporate Services O&M

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- expenses that are included in the cost of service for the 2023 Test Year, while also supporting the O&M drivers for the 2023 Test Year as compared to the level of O&M currently in base rates approved in the 2022 Combined Gas Rate Case. I discuss O&M in Section III.C of my Direct Testimony.
- 5 Q. ARE YOU SPONSORING ANY ATTACHMENTS AS PART OF YOUR DIRECT
- 6 **TESTIMONY?**
- 7 A. Yes, I am sponsoring Attachments ARD-1 through ARD-3, which are as follows:
- Attachment ARD-1: Shared Corporate Services Capital Additions for January
 1, 2022 to December 31, 2023;
- Attachment ARD-2: Shared Corporate Services O&M Expenses from October
 1, 2022 to September 30, 2023 by Cost Element;
- Attachment ARD-3: Shared Corporate Services O&M Expenses from October
 13 1, 2022 to September 30, 2023 by Federal Energy Regulatory Commission
 14 ("FERC") Account.

II. XCEL ENERGY'S FINANCIAL BUDGETING AND FORECASTING PROCESS

1 Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR TESTIMONY?

A. In this section of my Direct Testimony, I provide a brief summary of Xcel Energy's enterprise-wide budgeting processes. While the majority of the Test Year is based on actuals, an overview is provided regarding how the Company ensures prudent levels of spending on capital additions and O&M.

6 Q. WHAT IS THE PURPOSE OF XCEL ENERGY'S BUDGETING PROCESS?

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A.

Xcel Energy's budget processes are designed to ensure that the costs of providing service to customers are reasonable, forecasted with a reasonable degree of accuracy, and recorded to the appropriate entities. This process begins with a careful review of our budget year plans, including an evaluation of necessary and appropriate changes in the scope of work and the resources required to perform that work. Our budgets are subject to significant and regular review through a rigorous governance process that facilitates business area accountability and executive involvement and oversight.

Q. PLEASE PROVIDE AN OVERVIEW OF XCEL ENERGY'S FINANCIAL BUDGET PROCESS.

A. Every year Xcel Energy prepares and utilizes budgets for O&M, capital expenditures, and capital additions (which are derivative of overall capital expenditures) for each of Xcel Energy's operating utility subsidiaries, including Public Service. These budgets become part of Xcel Energy's overall rolling five-year financial budget. The five-year financial information is used by executive management to anticipate and support each of the operating utilities' financial

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needs in providing safe and reliable service to our customers. The financial budgets also provide a baseline against which the Company can assess how resources were used and the cost of various projects or activities.

4 Q. WHAT ARE THE MAJOR STEPS OF THE ANNUAL FINANCIAL BUDGET 5 PROCESS FOR PUBLIC SERVICE?

Q.

Α.

A. There are several steps in developing the annual financial budget for all Xcel Energy operating companies, including Public Service.

First, spending guidelines are established for each of the next five years. Second, budget plans are developed from the bottom up: each business area assesses its operating needs and identifies potential capital projects and projected O&M levels. Third, the budgets are reviewed and approved at the Company's executive management level by the Financial Council. Fourth, the capital forecast is presented to the Board of Directors after Financial Council review and approval. Fifth, there is ongoing financial governance that consists of monthly monitoring of financial performance in comparison to the budget.

IS IT POSSIBLE FOR ANY BUSINESS TO DEVELOP A BUDGET (BASED ON EITHER HISTORICAL OR FUTURE SPENDING EXPECTATIONS) THAT WILL PRECISELY PREDICT ITS ACTUAL DOLLAR-BY-DOLLAR SPENDING?

No business can ensure that every budgeted dollar is spent in exactly the same way that it was initially forecasted to be spent. Nor would this be a reasonable expectation, as it would preclude a company from being flexible or responding to emergencies, unexpected changes in the business, in customers' needs, statewide policy, or in the marketplace as a whole.

A.

A.

Public Service's capital project budgets and forecasts reflect the Company's best estimate of the actual cost that will be incurred to complete a particular project at a particular point in time. In some cases, they are developed with relatively specific information (vendor quotes, engineering estimates, resource plans, etc.). When less information is available, estimates are frequently developed using historical information about how much it cost to complete comparable projects in the past.

Q. DO YOU BELIEVE THAT THE COMPANY'S BUDGET PROCESS ENSURES PRUDENT LEVELS OF SPENDING ON CAPITAL ADDITIONS?

Yes. Public Service's budgeting process is rigorous and ensures that the Company's spending on capital additions is prudent and reasonable, while also ensuring that the Company is ready for future years' activity and unexpected developments. The Company's budget process supports the reasonableness of the capital additions discussed below and by the other witnesses in this rate case.

Q. WHAT STEPS DOES THE COMPANY TAKE TO MANAGE COSTS AFTER THE BUDGET IS FINALIZED AND AS CAPITAL PROJECTS ARE EXECUTED?

As noted above, there is monthly ongoing monitoring of financial performance in comparison to budget. In addition, once the next financial year begins, actual results are compared to O&M and capital budgets by business area and by Operating Company, and business areas are required to explain variances and update their forecasts as appropriate. Also, for projects that have a total cost over \$15 million there are separate governance approvals required prior to initiation and

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- ongoing additional variance reviews, with the requirement to get reapproval if
- 2 variance thresholds are exceeded.

III. SHARED CORPORATE SERVICES CAPITAL ADDITIONS AND O&M

1 A.	Overview of Shared Corporate Services

Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR DIRECT TESTIMONY? 2

- A. In this section of my Direct Testimony, I provide an overview of the various 3
- business units within Shared Corporate Services and the work completed by those 4
- business units. 5

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WHAT IS SHARED CORPORATE SERVICES? 6 Q.

- 7 Α. As mentioned above, Shared Corporate Services refers to various Xcel Energy
- Corporate Business Areas that conduct a variety of activities on behalf of Xcel 8
- 9 Energy and its operating companies, including Public Service.

PLEASE DESCRIBE THE CURRENT KEY FUNCTIONS AND SERVICES OF 10 Q. XCEL ENERGY'S SHARED CORPORATE SERVICES BUSINESS AREAS.

- 11
- 12 Α. The Shared Corporate Services Business Areas conduct a variety of activities on
- behalf of Xcel Energy and its operating companies, including Public Service. There 13
- are ten Business Areas that comprise Shared Corporate Services within XES: 14
 - Customer and Utility Innovation: Customer and Utility Innovation includes several functional groups, including the Chief Customer and Innovation Office, Customer Care, Customer Energy and Transportation Services, Enterprise Regulatory, and the Operating Company Presidents area for Xcel Energy's four operating companies (which provides leadership to the individual utility companies as well as customer and community outreach support). These groups focus on supporting our customers, and leading our customer engagement and experience efforts.
 - Financial Operations: Leads financial governance for Xcel Energy and its operating companies, including Public Service, and delivers financial services. Financial Operations consists of several functional groups, including the Controller's organization, Investor Relations, Business Development, Tax Services, Financial Planning and Analysis, Risk Management, Revenue Requirements, and the Treasurer's Organization.

 Operations Services: Provides a single centralized Operations support organization that includes Supply Chain, Commercial Operations, Fuel Supply, and Fleet services with a goal of using standardized processes, shared best practices, and efficiencies of scale to ensure productivity and control operating costs. Operations Services provides support to all Operations Business Areas.

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- General Counsel: Provides strategic, legal, and claims services to Xcel Energy, its operating companies, and its subsidiaries.
 - *Risk Management:* Helps ensure the integrity of company finances and operations through robust risk analytics, audit services, and compliance with corporate ethics and other policies.
 - Strategy, Planning, and External Affairs: Provides Xcel Energy's business strategy development, communications, and federal regulatory and legislative initiatives, as well as the Enterprise Security and Emergency Management area.
 - Chief Executive Officer ("CEO"): The CEO group includes the CEO and support staff, and the budget for the Chairman's Fund. This group oversees the vision, mission, and values of Xcel Energy, balancing the customer demands for reliable, affordable energy with Xcel Energy's (and, in turn, Public Service's) goal of creating a clean energy future.
 - Human Resources and Employee Services: Provides services to meet the needs of employees of Xcel Energy and its operating companies, including Public Service. Human Resources and Employee Services includes several functional groups including Human Resources, Property Services, Aviation, Workforce Relations, and Corporate Giving.
 - Integrated Systems Planning: The Integrated Systems Planning group includes the Resource Planning function and will ultimately be responsible for the long-term strategic planning for our operations areas.
 - Corporate Other: Corporate Other includes costs that are not directly attributable to a specific Shared Corporate group. Corporate Other contains the following types of costs, credits, and charges: Company use credits, overhead charges to affiliates, shared assets, Administrative & General ("A&G") charges to capital, non-regulated overheads, and permanent income tax differences.

- 1 Q. HAVE THERE BEEN ANY SIGNIFICANT CHANGES TO THE BUSINESS
 2 AREAS INCLUDED WITHIN SHARED CORPORATE SERVICES SINCE THE
- 3 LAST RATE CASE?

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4 A. Yes, since the 2022 Combined Gas Rate Case, there have been a number of significant changes.

First, in March 2022, the Group Presidents business area was combined with the Customer and Innovation business area to create the Customer and Utility Innovation business area. At the same time, the Technology Services business area became a standalone group; it is no longer part of the Customer and Innovation business area. The Enterprise Security and Emergency Management business area moved from Customer and Innovation to become part of the Strategy, Planning, and External Affairs business area.

Second, in May 2022, the Integrated Systems Planning business area was created. This group is responsible for long-term planning for generation, transmission, and distribution on our electric and natural gas systems, and was created by combining resources from various parts of the Company.

B. Shared Corporate Services Capital Additions

- 18 Q. PLEASE DESCRIBE THE PRIMARY DRIVERS OF THE COMPANY'S
 19 INVESTMENT IN SHARED CORPORATE SERVICES CAPITAL ADDITIONS
 20 SINCE THE 2022 COMBINED GAS RATE CASE.
- 21 A. The primary drivers for capital additions within the Shared Corporate Business
 22 Areas since the 2022 Combined Gas Rate Case are:

Projects Taken on in the Normal Course of Activity: Necessary improvements, maintenance, and safety and reliability improvements that are completed in the normal course of business.
 Service Center Renovations and Replacements: Construction at service center locations to address aging infrastructure, safety, code changes,

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property needs.

 Fleet: The majority of the investments in this category are the replacement of vehicles, trailers, and construction equipment as necessary based on an assessment of their age and condition. This category also includes investments to replace infrastructure at Company-owned fueling facilities, repairs to extend the life of fleet assets, and the purchase of garage tools needed to repair fleet assets.

productivity, environmental sustainability, lease expirations and other physical

- 14 Q. DO ALL OF THE BUSINESS AREAS WITHIN SHARED CORPORATE
 15 SERVICES HAVE ACTUAL OR FORECASTED CAPITAL ADDITIONS
 16 BETWEEN JANUARY 1, 2022 AND DECEMBER 31, 2023?
- 17 A. No, there are only three Business Areas within Shared Corporate Services with capital additions during that period.

First is Human Resources and Employee Services (specifically the Property Services functional group). Property Services manages the construction and maintenance of company sites.

Second is Strategy Planning and External Affairs (specifically the Enterprise Security and Emergency Management functional group). This group implements various security projects related to both Operations Technology ("OT") security-related investments and physical security investments.

Third is Operations Services (specifically the Fleet functional group). Fleet supports vehicle and equipment needs of the Gas Operations business area along with Energy Supply, Transmission, and Distribution, with a variety of services.

1 Q. PLEASE IDENTIFY THE SHARED CORPORATE SERVICES CAPITAL 2 ADDITIONS AFFECTING PUBLIC SERVICE'S RATE BASE FROM 2022-2023.

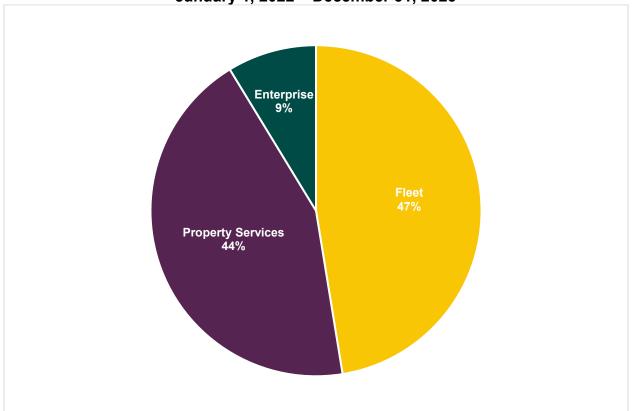
A. Table ARD-D-1 and Figure ARD-D-1 below identifies the Shared Corporate Services capital additions (PSCo Gas Utility) from January 1, 2022 to December 31, 2023. As noted above, the only capital additions for the Shared Corporate Services Business Areas between January 1, 2022 and December 31, 2023 are in the Property Services, Enterprise Security, and Operations Services Business Areas.

Table ARD-D-1: Shared Corporate Services 2022-2023 Capital Additions Public Service (Gas Utility) (Dollars in Millions)

Budget	2022 (Actual)	•	2023	Total Additions Since 2021 Test Year	
Category	(Actual)	1/1-9/30 (Actual)			
Property Services	\$10.10	\$0.40	\$8.80	\$9.20	\$19.30
Enterprise Security	\$0.20	\$0.30	\$3.30	\$3.60	\$3.80
Operations Services	\$8.90	\$10.50	\$1.50	\$12.00	\$20.90
Total*	\$19.20	\$11.20	\$13.60	\$24.80	\$44.00

^{*}There may be differences between the sum of individual category amounts and "Total" amounts due to rounding.





The figures in Table ARD-D-1 are stated on a Public Service Gas Utility basis, meaning that they include only gas utility-specific projects and the gas portion of common projects. The forecasted additions noted in Table ARD-D-1 above are based on the current in-service date for each individual project.

Additional detail about the capital additions described herein is set forth in Attachment ARD-1.

1. Property Services Capital Additions

2 Q. WHAT TYPES OF CAPITAL INVESTMENTS ARE MADE BY PROPERTY

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- 4 A. Property Services' capital investments have been grouped into four primary capital
- 5 areas: Office Furniture and Equipment, Building Renovations and Improvements,
- 6 Miscellaneous Building Projects, and Roads and Gates. Here is a brief summary
- 7 of each area:
 - Office Furniture and Equipment: Includes furniture replacements, audio/visual
 equipment purchases, and general tools and equipment. Office Furniture and
 Equipment capital additions from January 1, 2022 to December 31, 2023 will
 total approximately \$0.8 million for furniture replacements, workstations,
 audio/visual equipment purchases, and general tools and equipment.
 - Building Renovations and Improvements: Includes both the acquisition of new buildings and improvements made to existing buildings. Improvements to existing buildings can include remodeling, the buildout of new space/capacity, and other necessary improvements to remain in compliance with regulations and normal standards. Building Renovations and Improvements capital additions from January 1, 2022 to December 31, 2023 will total approximately \$14.1 million. I will discuss the major building renovation projects below.
 - Miscellaneous Building Projects: Includes routine non-customer electrical projects, garage door replacements, and other mechanical projects. Roads and Gates capital additions from January 1, 2022 to December 31, 2023 will total approximately \$0.9 million. These projects included multiple paving and asphalt projects; fencing and gate projects at the Valentia, Arvada, Ft. Collins, and Pueblo Service Center sites; and work at the South Network Control Center. The paving and asphalt projects can vary in size and cost depending on the condition of the parking lot and asphalt and are undertaken to ensure a safe and usable area at our Company sites.
 - Roads and Gates: Includes work related to constructing, improving, and maintaining roads and gates throughout Public Service's service territory. Miscellaneous Building Projects capital additions from January 1, 2022 to December 31, 2023 will total approximately \$3.5 million. The primary projects included in this category are routine electrical, mechanical, and structural projects. Other projects in this category include smaller Heating, Ventilation and Air Conditioning ("HVAC") projects, asbestos abatement activities, battery

replacements, and lighting replacements and upgrades. All of these projects were completed to ensure that Company locations are secure, properly maintained, and operational. This category also includes funding for emergent unplanned work.

Q. PLEASE DESCRIBE THE PROCESS FOR RANKING AND FUNDING CAPITAL PROJECTS FOR PROPERTY SERVICES.

A.

Early each year, corporate facilities are evaluated to identify projects for inclusion in the capital budget for the following year. New items identified are categorized and prioritized along with existing multi-year capital projects. Projects that are related to safety are the highest priority. The final list of capital projects to be funded each year starts with funding all projects impacting safety, code, or regulatory requirements (e.g., Environmental Protection Agency or Occupational Safety and Health Act regulations) or business growth. Other projects are funded based on priority in consideration of the overall Xcel Energy capital guidelines. For instance, projects such as new or replacement fire alarm systems, uninterruptible power supply systems, fire suppression and sprinkler systems, and building coderelated projects are all funded to assure safety and compliance with local government jurisdictions' requirements.

Other projects are reviewed with relevant Operating Company staff to verify need and priority. For example, projects such as office consolidations, mechanical equipment replacements, and structural projects that are not safety-related are prioritized based on business needs. Projects that are more aesthetics-related—such as office furniture, landscaping, and improvements to common building areas—are funded in comparison to existing building standards.

The Company's process does not use a "master plan" that looks ahead six or eight years to analyze all possible building renovation and improvement projects. Instead, the Company annually identifies, evaluates, and selects capital projects, including building renovation and improvement projects, through its five-year budget process.

- Q. PLEASE DESCRIBE THE MAJOR PROJECTS WITHIN THE BUILDING
 RENOVATIONS AND IMPROVEMENTS CATEGORY AND THE
 MISCELLANEOUS BUILDING PROJECTS CATEGORY FOR JANUARY 1,
 2022 THROUGH DECEMBER 31, 2023.
- 10 A. The major projects in this category include the following:

- Lipan Distribution Center Transportation Garage Project: This is the primary fleet garage for Public Service and serves Public Service's largest service center. This project involves renovating the existing fleet garage by demolishing the interior of the garage, originally constructed in 1918, and constructing a new modern interior. A new interior is needed to accommodate the size and space requirements to make repairs on larger trucks and construction equipment in Public Service's current fleet. This renovation will also enable more fleet assets to repaired at the same time inside the garage. This project was forecasted to be in-serviced in December 2023, with total Public Service Gas Utility plant additions of \$5.4 million.
- Golden Service Center Project: This project involved the construction of a new service center facility on existing Company property, adjacent to the existing Lookout Service Center, to replace the Golden and Table Mountain Service Centers. Due to the addition of street roundabouts near its entrance, the former Golden Service Center site could no longer be accessed by certain trucks and other equipment because this larger equipment cannot make the turn radiuses required for these roundabouts. The old site was sold during the fourth quarter of 2023. This project was in-serviced in 2022 with total Public Service Gas Utility plant additions of \$5.2 million.¹

¹ As noted above, common plant capital additions that were in-serviced in 2022, such as the Golden Service Center Project, were already approved by the Commission in the Company's 2022 Electric Rate Case.

- South Network Control Center Switch Gear and Generator Replacement Project: This project will replace old breakers, generators, and diesel fuel systems to improve the reliability and performance of the electric system at the South Network Control Center. This project was forecasted to be in-serviced by the end of 2023, with \$1.8 million of Public Service Gas Utility plant additions.
- Boulder Roof Replacement: This project was the replacement of the roof at the Boulder Service Center to maintain the safety and usability of the site for our operations crews. The project was in-serviced in 2022, with \$1.0 million of Public Service Gas Utility plant additions.
- Aurora Service Center Land Acquisition: This project involved the purchase of land in Aurora, Colorado for construction of a new service center because the former Gateway Service Center facility in the east Denver metro area did not meet our operational needs. For example, certain areas of the Gateway Service Center were not insulated, limiting their usefulness during cold weather periods. The Gateway Service center also had limited laydown and yard space and poor drainage. Significant investment would be needed to renovate and upgrade that building and site. The new Aurora Service Center supports the Denver International Airport and surrounding Denver industrial corridor. This project was in-serviced in 2022, with total Public Service Gas Utility plant additions of \$0.8 million.
- PSCo Fleet EV Charging: These capital additions from January 1, 2022 through December 31, 2023 are forecasted to total approximately \$0.9 million for the Public Service Gas Utility. The projects consist of the installation of charging stations at company-owned sites to facilitate the transition of our fleet vehicles from internal combustion vehicles to electric vehicles. The work includes the necessary electrical conduit and upgrades as well as the charging units. The actual vehicle purchases are included in the Fleet capital additions.

2. Enterprise Security Capital Additions

Q. WHAT TYPES OF CAPITAL INVESTMENTS ARE MADE BY ENTERPRISE

SECURITY?

A. Enterprise Security has one capital area, Security. Security projects monitor,
detect, prevent, and remediate unauthorized access to Xcel Energy's physical
infrastructure. Examples are card readers that are installed to control access to
Xcel Energy buildings; and monitoring assets such as cameras, sensors, and

- internal intercom systems. Other Security projects include equipment to improve

 Xcel Energy's operational monitoring and software to gather and analyze data for

 cyber security purposes.
- Q. PLEASE DESCRIBE THE PROCESS FOR RANKING AND FUNDING CAPITAL
 PROJECTS FOR ENTERPRISE SECURITY.
- 6 A. Each year, the Enterprise Security group evaluates the need for future capital 7 investment to maintain and improve both our physical and cyber security environments. This evaluation results in a list of prioritized projects for inclusion in 8 9 the upcoming capital budget. New items identified are categorized and prioritized along with existing multi-year capital projects. Projects are reviewed against 10 11 industry standards, internal and external assessment results, and overall business 12 need. The final list of projects is also reviewed in consideration of overall Xcel Energy capital guidelines. 13
- 14 Q. PLEASE DESCRIBE THE MAJOR CAPITAL PROJECTS FOR ENTERPRISE
 15 SECURITY BETWEEN JANUARY 1, 2022 AND DECEMBER 31, 2023.
- A. Enterprise Security capital additions for the Public Service Gas Utility from January

 1, 2022 to December 31, 2023 will total approximately \$3.8 million. Projects in this

 category include physical security investments such as card reader panel

 replacements, security around various gas sites such as compressor stations, and

 upgrades and the installation of additional security cameras for monitoring of the

 Company's sites. Projects in this category also include certain software solutions

 and investments in the Operations Technology (OT) Security program.

Q. PLEASE DESCRIBE THE OT SECURITY PROGRAM.

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A.

The OT Security Program is designed to enhance the cyber security capabilities in the operations environment. The program consists of six areas of emphasis: Governance, Information Protection, Asset Management, Security Logging and Monitoring, Vulnerability and Patch Management, and Response Planning. For each of these six areas, the Enterprise Security team has been and will be continuing to partner with operations leaders to implement solutions to enhance the current cyber security environment and implement new solutions to address areas of opportunity. Examples of these solutions are the continued deployment of Dragos monitoring sensors at various sites across Gas, Transmission, and Energy Supply to detect intrusions on our systems; firewall upgrades and additions at our wind facilities; the expansion of various cybersecurity software platforms currently in limited use; setting up a test lab for vulnerability scanning; standardizing the patch management program across operations; and enhanced testing, training and continuous improvement of incident response plans. The program is projected to have \$0.3M of capital additions for the Public Service Gas Utility through December 31, 2023.

3. Fleet Capital Additions

Q. WHAT TYPES OF CAPITAL INVESTMENTS ARE MADE BY FLEET?

A. The Fleet group has one capital area: Fleet. Public Service utilizes fleet vehicles and equipment to travel to work sites, perform construction work, and to quickly respond to emergencies. Fleet's capital additions include the replacement of vehicles, trailers, and construction equipment. Fleet asset replacements (i.e.,

buying new vehicles to replace existing vehicles that have reached the end of their useful life) are by far the largest portion of capital additions in this category, but this category also includes investments to repair existing fleet assets to extend their useful life, investments in garage tools to inspect and repair fleet assets, and investments in Xcel Energy-owned fueling infrastructure.

A.

Q. PLEASE DESCRIBE THE BUDGETING PROCESS FOR RANKING AND FUNDING CAPITAL PROJECTS FOR FLEET.

A. Each year an analysis is performed during the planning process to identify which fleet units will be replaced. The primary tool used is the total cost ownership model, which takes into account the following inputs: age, number of miles, total hours, repair costs, maintenance costs, cost of repair parts, and labor costs for repairs of each fleet unit. These inputs track all costs associated with owning, operating, repairing, and maintaining our fleet vehicles during their entire life span.

Q. HOW IS THE TOTAL COST OF OWNERSHIP MODEL USED TO DEVELOP THE BUDGET FOR FLEET ASSET REPLACEMENTS?

Each year, Xcel Energy examines the total cost of ownership for each of our existing fleet assets to determine which fleet needs to be replaced in that year. In particular, a fleet unit is identified for replacement when the costs of owning, operating, repairing, and maintaining that unit exceed the average cost of replacing it, or when customer service is negatively impacted due to increased instances of breakdowns. This condition-based assessment process means that in one year, the largest need for replacing fleet assets may be within one operational company or within one business area. As a result, the annual budget for fleet asset

replacements for any specific Xcel Energy jurisdiction may fluctuate from one year to the next.

A.

Q. WHY IS IT IMPORTANT TO REPLACE AGING FLEET ASSETS WHEN THESE 4 CRITERIA ARE MET?

Replacing our fleet in accordance with these criteria reduces the total overall cost to operate and maintain Xcel Energy's fleet while maintaining the reliability and safety of our fleet assets. Age is the single biggest driver of maintenance and repair costs for fleet assets. The cost to repair and maintain older fleet assets is much higher than for newer assets, as older vehicles tend to require more frequent and more extensive maintenance and repairs. As a result, it is important to track the maintenance and repair costs of aging fleet assets to make sure that we replace fleet when the costs of these repairs exceed replacement costs.

Older fleet assets are also not as reliable as newer fleet assets, and this can impact customer service since our crews rely on these vehicles and equipment to perform their work. Further, older fleet assets are not as safe as newer assets as they are not equipped with the latest safety technology and have a higher risk of catastrophic component failures. Newer fleet assets also have improved fuel economy as compared to older vehicles, thus providing fuel savings and reduced emissions.

Q. PLEASE DESCRIBE THE CAPITAL INVESTMENTS FOR FLEET BETWEEN JANUARY 1, 2022 AND DECEMBER 31, 2023.

A. Fleet capital additions between January 1, 2022 and December 31, 2023 total approximately \$20.9 million (PSCo Gas Utility). As explained above, most of these

- 1 costs are for the replacement of fleet vehicles and construction equipment that 2 have become less reliable and costlier to maintain.
- 3 Q. CAN YOU PROVIDE A FURTHER BREAKDOWN OF THESE FLEET
 4 REPLACEMENTS?
- A. Yes. Of the \$20.9 million (PSCo Gas Utility) in Fleet investments, \$16.1 million is 5 6 for the replacement of six passenger cars, sixteen light-duty trucks, 67 medium and heavy-duty trucks, 56 trailers, and eight pieces of construction equipment. Of 7 these replacements, five passenger cars, four light-duty trucks, 22 medium and 8 9 heavy-duty trucks, 46 trailers and five pieces of construction equipment occurred during 2022, with the balance of the replacements occurring in 2023. The 10 remaining approximately \$4.7 million of the investment is for incremental addition 11 12 of fleet assets: one light-duty truck, five trailers, and eight pieces of construction equipment. All of the incremental investments occurred in 2023. 13
- 14 Q. WERE ANY OF THESE FLEET VEHICLES REPLACED WITH ELECTRIC

 15 VEHICLES?
- 16 A. Yes. Five passenger cars, five light-duty trucks, and two pieces of construction
 17 equipment that are or will be replaced from January 1, 2022 to December 31, 2023
 18 will be replaced with either a plug-in hybrid electric vehicle or a fully electric vehicle.
 19 There are very few medium- and heavy-duty truck EVs available in the market at
 20 this time, and of the ones that are available, very few have the payload or range
 21 needed to meet the Company's operational requirements.

1 Q. HOW CAN THE COMMISSION BE CONFIDENT THAT THE SHARED

2 CORPORATE SERVICES-RELATED CAPITAL ADDITIONS IN 2022 AND 2023

WERE REASONABLE AND PRUDENT?

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A.

The Shared Corporate Services capital additions for January 1, 2022 through December 31, 2023, discussed below and presented in Attachment ARD-1, have been, or will be, prudently incurred, reasonable in cost, and used and useful in supporting Public Service's ability to provide safe and reliable gas service to its customers. These capital additions were carefully planned and necessary to make building repairs and renovations, provide fleet assets for our employees to perform their job duties or travel to work sites, and install security measures to protect our physical facilities. These projects were evaluated and selected through a rigorous budgeting process and have been monitored throughout the project life cycle up to the in-service date, with significant variances investigated and explained.

C. Shared Corporate Services O&M

Q. WHAT IS THE PURPOSE OF THIS SECTION OF YOUR DIRECT TESTIMONY?

16 A. This section of my Direct Testimony discusses Shared Corporate Services O&M

17 expenses for October 1, 2022 to September 30, 2023, which the Company

18 proposes to utilize as the basis for establishing Shared Corporate Services O&M

19 levels for the Public Service Gas Utility in the 2023 Test Year. I also describe the

20 drivers of O&M cost increases since the 2022 Combined Gas Rate Case, which

21 approved an historical test year based on O&M expenses for the 12 months ended

22 December 31, 2021.

1 Q. WHAT ARE THE TYPES OF COSTS THAT SHARED CORPORATE SERVICES

2 INCURS FOR O&M?

of O&M activities:

- A. As noted earlier in my Direct Testimony, Shared Corporate Services consists of functions largely performed by Xcel Energy Services on behalf of each operating company, with costs allocated to Public Service as discussed by Company witness Nicole Doyle in her Direct Testimony. These functions include the following types
- Financial Operations: Includes primarily labor and contractor / consulting costs (such as auditors), and insurance costs:
 - Operations Services: Includes supply chain and commercial operations related costs, primarily labor;
 - General Counsel: Primary costs include labor and outside legal costs²;
- Risk Management: Primary costs include labor costs;
- Strategy Planning and External Affairs: Primary costs include labor and consulting;
- Chief Executive Officer: Includes primarily Board of Director fees and labor;
 - Customer and Utility Innovation: Includes primarily labor, bad debt expense, regulatory fees, marketing costs, brand advertising (not recovered from customers), and consulting costs;
 - Human Resources and Employee Services: Includes costs related to facility lease costs, maintenance and janitorial services, snow removal, utility costs for facilities, and labor and consulting costs;
 - Integrated System Planning: Includes primarily labor costs; and

² This does not include outside legal or consulting costs deferred and recovered as part of rate case expense.

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• Corporate Other: Includes company use credits, overhead charges to affiliates, shared assets, A&G charges to capital, non-regulated overheads, and permanent income tax differences.

- Q. PLEASE PROVIDE AN OVERVIEW OF PUBLIC SERVICE'S SHARED
 CORPORATE SERVICES O&M EXPENSES SINCE ITS 2022 COMBINED GAS
 RATE CASE.
- The O&M expenses Shared Corporate Services incurred in the 2023 Test Year 7 Α. 8 (October 1, 2022 to September 30, 2023) are generally consistent with the Shared 9 Corporate Services O&M expenses included in the 2022 Combined Gas Rate 10 Case, with respect to the types of expenses incurred. Overall, total O&M expenses have increased materially, and I provide further detail regarding shifts in O&M 11 12 expenses since the 2022 Combined Gas Rate Case below and in Table ARD-D-3. 13 Company witness Mr. Arthur Freitas discusses adjustments to O&M expense 14 specific to the cost of service model, based on legislation that has been implemented since the 2022 Combined Gas Rate Case. 15
- 16 Q. WHAT IS THE TOTAL DOLLAR AMOUNT OF O&M FOR SHARED
 17 CORPORATE SERVICES THAT PUBLIC SERVICE IS REQUESTING IN THIS
 18 CASE?
- A. As reflected in Attachments ARD-2 and ARD-3, the Company is seeking \$65.3 million in Shared Corporate Services O&M expenses (PSCo Gas Utility). Table ARD-D-2, below, breaks down the amount of overall O&M costs by the categories I discussed above. Attachment ARD-2 provides the O&M expenses by Cost Element, and Attachment ARD-3 provides the O&M by FERC account.

Table ARD-D-2 Shared Corporate Services O&M Public Service Gas (Dollars in Millions)

	2021	12 Months	,	
Business Area	Approved Test Year	Ended 9/30/23	Adjustments	Test Year
Financial	\$11.9	\$11.5	-	\$11.5
Operations				
Operations	\$0.6	\$1.1	-	\$1.1
Services				
General Counsel	\$2.5	\$1.9	-	\$1.9
Chief Executive Officer	\$0.7	\$0.8	-	\$0.8
Customer and	\$30.4	\$38.5	-	\$38.5
Utility Innovation				
Human	\$11.7	\$12.6	-	\$12.6
Resources and				
Employee				
Services				
Integrated	\$0.1	\$0.8	-	\$0.8
System Planning				
Risk	\$0.6	\$1.0	-	\$1.0
Management				
Strategy,	\$3.0	\$2.7	-	\$2.7
Planning, and				
External Affairs				
Corporate Other	(\$4.9)	(\$5.5)	-	(\$5.5)
Total	\$56.7	\$65.3	\$0	\$65.3

^{*}There may be differences between the sum of individual category amounts and "Total" amounts due to rounding.

Q. ARE THE \$65.3 MILLION IN 2023 TEST YEAR O&M COSTS FOR SHARED CORPORATE SERVICES YOU DESCRIBE ABOVE REFLECTED IN THE COST OF SERVICE PRESENTED BY COMPANY WITNESS MR. FREITAS?

10 A. Yes, as I discuss in more detail below.

- Page 31 of 34
- 1 Q. WHAT ARE THE MAJOR DRIVERS BETWEEN THE SHARED CORPORATE
- 2 SERVICES O&M EXPENSE INCLUDED IN THE 2022 GAS COMBINED RATE
- 3 CASE AND THE 2023 TEST YEAR O&M COSTS THAT WILL BE REFLECTED
- 4 IN THE COST OF SERVICE?
- 5 A. The major drivers are shown in Table ARD-D-3 below.

Table ARD-D-3:

Shared Corporate Services Business Area's O&M

Public Service Gas

(Dollars in Millions)

Drivers of O&M Expenses from 2021 HTY to 2023 Test Year						
Driver	2021 Approved Test Year	Driver Amount	Test Year			
Total O&M	\$56.7					
Labor		\$4.7				
Bad Debt		\$2.2				
Insurance Premiums		\$2.1				
Regulatory Fees		\$1.1				
Other		(\$1.5)				
Total*	\$56.7	\$8.6	\$65.3			

^{*}There may be differences between the sum of the individual category amounts and Total amounts due to rounding.

10 Q. CAN YOU DESCRIBE THE PRIMARY INCREASES IN O&M COSTS BETWEEN

THE 2021 ACTUALS AND THE TEST YEAR?

- 12 A. Yes. The primary increases for the Public Service Gas Utility are as follows:
- Labor: Costs in this area have increased by \$4.7 million since 2021. The increase in labor costs is driven by two factors: 1) changes to compensation, primarily annual merit increases, and 2) overall headcount, across the groups. Please see the testimony of Mr. Michael Deselich for support of the Company's overall compensation strategy. With regard to overall headcount, from January 2022 through September 2023 total headcount for the Business Areas, across

Hearing Exhibit 112 Direct Testimony and Attachments of Adam R. Dieter	nberger
Proceeding No. 24AL	G
Page 3	2 of 34

- all of Xcel Energy, within all of Shared Corporate Services increased by 404 full time employees (11.8 percent). In general, the increased headcount is necessary to meet the workload of the various teams and to support the delivery of service to our customers.
 - Bad Debt: Costs in this area have increased by \$2.2 million since 2021, primarily due to the continued aging of A/R accounts, resulting in a higher reserve percentage due to increased risk of uncollectible accounts and writeoffs.
 - Insurance: Insurance costs have increased \$2.1 million. The excess and general liability polices account for \$1.6M of this increase. The premiums related to these policies are primarily driven by overall market risk, overall market conditions, and the potential for higher claims against the company. Property insurance premiums increased an additional \$0.3M, with the primary factors being the Company's loss history and the overall level of assets insured. The remaining increase was spread across the five remaining policy lines (Cyber, Directors and Officers, Fiduciary, Auto and Other).
 - Regulatory Fees: Increased by \$1.1 million primarily due to increases in the fees assessed by and paid to the State of Colorado.
- 19 Q. IS THE COMPANY'S TEST YEAR SHARED CORPORATE SERVICES O&M
 20 DESCRIBED ABOVE A REASONABLE BASIS ON WHICH TO ESTABLISH
 21 O&M COSTS FOR THE TEST YEAR?
- 22 A. Yes. The Company's actual O&M costs for the period of October 1, 2022 through
 23 September 30 2023 for Shared Corporate Services are reasonably representative
 24 of the Company's O&M costs for establishing the 2023 Test Year. The O&M
 25 expense reflects a reasonable level of O&M expense incurred by the Company to
 26 ensure safe and reliable gas service for our customers.
- 27 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?
- 28 A. Yes, it does.

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Statement of Qualifications

Adam R. Dietenberger

I received a Bachelor of Science degree, with majors in accounting and finance, from the University of Minnesota in 2004. I also hold an Inactive CPA certificate from the State of Minnesota.

My current position with XES is Director, Business Area Finance. In this role, my responsibilities include supporting the financial aspects of Business Areas referred to as the shared service organizations, including the coordination of the shared service organizations' five-year O&M expense budgets the five-year capital expenditure budgets, and the monthly forecast updates of these five-year plans, as well as analysis of actual results against these budgets and forecasts. Prior to my current role, I was employed as the Senior Manager, Service Company Accounting and Cash Processes. I was responsible for the general administration of XES, including accounting, billing, allocations, policies and procedures, service agreements, internal audits, external audits and external reporting to state and federal regulatory agencies. Additionally, I managed Xcel Energy's Cash Processes group, which is responsible for monitoring and reconciling the cash activity, long term debt and other related items for all Xcel Energy affiliates and subsidiaries.

I have been employed by XES since May 2008, first as a Senior Accountant, then as a Corporate Accounting Consultant, then as Manager, Corporate Accounting, and then in the roles described above.

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Prior to joining XES, I was employed by Deloitte LLP, where I performed financial statement audits for companies in various industries, including energy and utilities, healthcare, and manufacturing.

I have filed testimony previously before the Colorado Public Utilities Commission on behalf of Public Service Company of Colorado in Proceeding Nos. 22AL-0046G, 22AL-0530E & 22AL-0478E, 21AL-0317E, 20AL-0049G, 19AL-0268E, 17AL-0649E, and 17A-0363G as part of my role as Senior Manager, Service Company Accounting and Cash Processes. I have also filed testimony before the Public Utility Commission of Texas in Docket Nos. 49831, 45524, and 51802 the New Mexico Public Regulation Commission in Case Nos. 15-00139-UT, 15-00296-UT, and 16-00269-UT; and the Minnesota Public Utilities Commission on behalf of Northern States Power Company, a Minnesota corporation, in Docket No. E002/GR-15-826.

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF COLORADO

* *
PROCEEDING NO. 24ALG
R. DIETENBERGER LLF OF PANY OF COLORADO
rn, state that the Direct Testimony and my supervision, control, and direction; that re true and correct to the best of my t I would give the same testimony orally asked under oath.
day of January, 2024.
R. Dietenberger ess Area Finance
day of January, 2024. Public mmission

Line No.	Shared Corporate Services Business Area	Capital Budget Group	Project ID	Project Nbr Desc	Func Class Descr	2022 Actuals	Actual (1/1/ - 9/30)	2023 Forecast (10/1-12/31)	Total
	Operations Services		A.0001727.003 A.0001727.007	COS-CAP-UAS-PSCo-Common COS-CAP-UAS-PSCo-Tools Common	Common General Plant Common General Plant	\$14,202 \$27,904	\$0 \$395	\$0 \$0	\$0 \$395
3	Operations Services HR and Employee Services	Office Furniture and Equipment	A.0005014.108	Office Furn & Equipment - Common -	Common General Plant	\$644,007	\$65,500	\$76,031	\$141,531
	Operations Services Operations Services		A.0006056.007 A.0006056.009	CO-Dist Fleet New Unit Purchase Gas CO-Dist Fleet New Unit Purchase Com	Gas General Plant Common General Plant	\$0 \$0	\$0 \$0	\$931 (\$3)	\$931 (\$3)
	Operations Services Operations Services		A.0006056.210 A.0006056.212	CO-Dist Fleet New Unit Purchase Gas CO-Dist Fleet New Unit Purchase Com	Gas General Plant Common General Plant	\$7,129,164 \$146,211	\$6,093,307 \$1,513	\$373,960 \$56,104	\$6,467,267 \$57,616
8 (Operations Services Operations Services	Fleet	A.0006056.248 A.0006056.265	CO - Dist Fleet Transp Tools Common PSCo-Fleet-SALVAGE-COMMON	Common General Plant Common General Plant	\$478,099 \$0	\$215,746 \$0	\$119,917 \$133	\$335,663 \$133
10	Operations Services	Fleet	A.0006056.286	PSCo-Fleet-SALVAGE-Gas	Gas General Plant	\$0	\$0	\$414	\$414
	Operations Services Operations Services	Fleet	A.0006056.293 A.0006056.298	Fleet-PHEV-PSCo-Dist COMMON Fleet-PSCo-<\$50K-Dist Comm New Unit	Common General Plant Common General Plant	\$143,270 \$134,122	\$21,057 \$324,485	(\$9 , 769) \$71 ,959	\$11,287 \$396,444
	Operations Services Operations Services		A.0006056.302 A.0006056.316	PSCo-Fleet-SALVAGE-DIST COMMON PSCo-Fleet-SALVAGE-Gas	Common General Plant Gas General Plant	\$1,051 (\$7,979)	\$0 \$0	\$0 \$0	\$0 \$0
	Operations Services Operations Services		A.0006056.330 A.0006056.335	Fleet-PHEV-PSCO GAS PSCO - Dist Fleet Fuel Remediation	Gas General Plant Common General Plant	\$471,689 \$114,294	\$19,769 \$0	\$80,313 \$50,094	\$100,082 \$50,094
17	Operations Services	Fleet	A.0006056.386	BCWP-Fleet-PHEV-ADD-PSCO GAS Fleet-PSCo-PHEV-Dist Comm ADD Unit	Gas General Plant Common General Plant	\$0	\$0	\$1,703	\$1,703
19	Operations Services Operations Services	Fleet	A.0006056.389 A.0006056.400	Fleet-PSCo-Dist Comm ADD Unit	Common General Plant	\$0 \$64,565	\$23,851 \$0	\$155,393 \$178,534	\$179,244 \$178,534
	Operations Services HR and Employee Services		A.0006056.403 A.0006059.495	CO-Fleet ADD Unit Purchase Gas Op Tools & Equipment - Common - CO	Gas General Plant Common General Plant	\$155,384 \$0	\$3,754,116 \$0	\$439,406 \$9,000	\$4,193,522 \$9,000
	Operations Services HR and Employee Services		A.0006059.553 D.0001779.256	PSCO-WHSE Cap Tools & Equipment Unbudgeted Emergencies - Common - C	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$23,136 \$327,278	\$23,136 \$327,278
24 3	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	Enterprise Security	D.0001781.048 D.0001781.080	Security Projects - Common - CO CO Vermillion Valveset	Common General Plant Gas General Plant	\$0 \$81,692	\$0 \$0	\$55,020 \$0	\$55,020 \$0
26	Strategy Plng and Ext Affairs	Enterprise Security	D.0001781.086	CO-Rocky Mtn. Fire Camera Project	Common General Plant	\$49,484	\$0	\$0	\$0
	Strategy PIng and Ext Affairs Strategy PIng and Ext Affairs		D.0001781.091 D.0001781.092	CO-Golden Service Center CO-LDC Transportation	Common General Plant Common General Plant	\$0 \$0	\$120,557 \$0	\$28,191 \$5,423	\$148,748 \$5,423
	Strategy PIng and Ext Affairs Strategy PIng and Ext Affairs		D.0001781.096 D.0001781.097	CO Tiffany Compressor Security CO-Gas Padlock Project	Common General Plant Gas General Plant	\$0 \$0	\$0 \$0	\$263,876 \$195,550	\$263,876 \$195,550
31 3	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	Enterprise Security	D.0001781.098 D.0001781.100	Chalk Bluffs Gas Comp Security PSCO Videofied Panels	Gas Transmission Plant Common General Plant	\$0 \$0	\$0 \$0	\$1,593,820 \$25,401	\$1,593,820 \$25,401
33 3	Strategy Plng and Ext Affairs	Enterprise Security	D.0001781.112	CO-Yosemite Crash Gate	Gas General Plant	\$0	\$0	\$487,401	\$487,401
	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs		D.0001781.123 D.0001781.128	PSCo Twenty20 Trailers Salida SC Security	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$187,596 \$22,830	\$187,596 \$22,830
	Strategy PIng and Ext Affairs Strategy PIng and Ext Affairs		D.0001781.137 D.0001781.141	Rifle SC Security Lookout Center Security	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$2,075 \$767	\$2,075 \$767
38 3	Strategy Plng and Ext Affairs	Enterprise Security	D.0001781.144	Rifle Gas Plant Security	Gas General Plant	\$0	\$0	\$16,058	\$16,058
	Strategy PIng and Ext Affairs HR and Employee Services		D.0001781.145 D.0001806.074	Del Norte Compressor Security Mechanical - Common - Lipan - Routi	Gas General Plant Common General Plant	\$0 \$105,246	\$0 \$0	\$67,053 \$0	\$67,053 \$0
	HR and Employee Services HR and Employee Services	• •	D.0001806.083 D.0001806.085	Mechanical - Lookout - Routine Mechanical - MDC - Routine	Common General Plant Common General Plant	\$75,003 \$7,714	\$0 \$0	\$0 \$0	\$0 \$0
43	HR and Employee Services	Building Renovations and Improvemen	D.0001806.091	Salida HVAC Rplc	Common General Plant	\$4,660	\$0	\$0	\$0
45	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen		Mechanical - Summit - Routine Valentia MDF HVAC Rplc	Common General Plant Common General Plant	\$0 \$18,559	\$0 \$0	\$629,979 \$0	\$629,979 \$0
	HR and Employee Services HR and Employee Services	0 ,	D.0001806.127 D.0001806.132	Pueblo SC BAS Upgrade Mesa Cty Exhaust Fan Rplc	Common General Plant Common General Plant	\$12,889 \$0	\$4,295 \$809	\$0 \$0	\$4,295 \$809
	HR and Employee Services HR and Employee Services	0 ,	D.0001806.134 D.0001806.136	Pueblo Mini Split Rplc Evergreen OH Door Rplc	Common General Plant Common General Plant	\$0 \$0	\$3,538 \$6,506	\$0 \$0	\$3,538 \$6,506
50	HR and Employee Services	Miscellaneous Building Projects	D.0001806.153	Hardin MW AC Rplc	Common General Plant	\$0	\$0	\$4,593	\$4,593
	HR and Employee Services HR and Employee Services	Miscellaneous Building Projects Building Renovations and Improvemen	D.0001806.155 D.0001806.163	LDC BAS Server Rplc LDC Annex A HVAC Upgrades	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$4,855 \$42,464	\$4,855 \$42,464
	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Building Renovations and Improvemen		Golden New Service Center Aurora Service Center Land Acquisit	Common General Plant Common General Plant	\$5,160,992 \$828,212	\$17,667 \$4,570	\$0 \$0	\$17,667 \$4,570
55	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Building Renovations and Improvemen	D.0001810.155	Ft. Collins SC Land Acquisition Old Golden Building Sale	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$1,403 \$86	\$1,403 \$86
57	HR and Employee Services	Building Renovations and Improvemen	D.0001810.172	Old Golden Land Sale	Common General Plant	\$0	\$0	(\$1)	(\$1)
	HR and Employee Services HR and Employee Services		D.0001811.068 D.0001811.092	Roads-Gates - Common - Valentia-Rou Arvada SC Gate Rplc	Common General Plant Common General Plant	\$4,625 \$43,584	\$0 \$0	\$0 \$0	\$0 \$0
	HR and Employee Services HR and Employee Services		D.0001811.112 D.0001811.119	Pueblo Lot Rplc LOC Parking Lot Small Addition	Common General Plant Common General Plant	\$665,044 \$14,625	\$0 \$0	\$0 \$0	\$0 \$0
62	HR and Employee Services	Roads and Gates	D.0001811.120	Pueblo SC Gate Opener	Common General Plant	\$5,842	\$0	\$0	\$0
	HR and Employee Services HR and Employee Services	Roads and Gates	D.0001811.122 D.0001811.125	LDC Expanded Metal Fence SNCC Gate & Operator Rplc	Common General Plant Common General Plant	\$0 \$0	\$143,548 \$0	\$0 \$30,997	\$143,548 \$30,997
	HR and Employee Services HR and Employee Services		D.0001811.126 D.0001811.128	SNCC Roadside Addition Ft Collins Gate Operator	Common General Plant Common General Plant	\$0 \$0	\$5,329 \$0	\$0 \$3,444	\$5,329 \$3,444
67	HR and Employee Services HR and Employee Services	Building Renovations and Improvement Building Renovations and Improvement		LDC (1998) Restroom Remodel Project LDC Crew Restroom Reno	Common General Plant Common General Plant	\$149,599 \$142,986	\$0 \$0	\$0 \$0	\$0 \$0
69	HR and Employee Services	Building Renovations and Improvemen	D.0001812.017	Lookout Water Treatment Rplc	Common General Plant	\$0	\$0	\$1,420	\$1,420
	HR and Employee Services HR and Employee Services	Building Renovations and Improvement Building Renovations and Improvement		1800 Larimer 3rd Flr CDC-IOC-NOC BI Kipling Service Center Renovation	Common General Plant Common General Plant	\$0 \$243,806	\$0 \$0	\$1,853 \$0	\$1,853 \$0
	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Building Renovations and Improvemen		1800 Larimer 15fl Vacate LDC Transportation Garage	Common General Plant Common General Plant	(\$2) \$0	\$0 \$0	\$0 \$5,348,389	\$0 \$5,348,389
74	HR and Employee Services	Building Renovations and Improvemen	D.0001813.195	LDC Stores Yard Bldg Const	Common General Plant	\$0	\$0	\$31,808	\$31,808
76	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Building Renovations and Improvemen	D.0001813.214	Pueblo SC Carpet Rplc Valentia Fleet Garage Reno	Common General Plant Common General Plant	\$24,517 \$0	\$0 \$59,841	\$0 \$0	\$0 \$59,841
	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Building Renovations and Improvemen		Omar New Station MW LDC Polished Concrete Flooring Inst	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$3,770 \$14,466	\$3,770 \$14,466
	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Miscellaneous Building Projects	D.0001813.227 D.0001814.024	Boulder Dock Rplc Lookout Center - Reliability Projec	Common General Plant Common General Plant	\$0 (\$0)	\$0 \$0	\$359 \$0	\$359 \$0
81	HR and Employee Services	Miscellaneous Building Projects	D.0001814.042	Electrical - Common - 1800 - Routin	Common General Plant	\$36,598	\$1	\$0	\$1
83	HR and Employee Services HR and Employee Services	Miscellaneous Building Projects	D.0001814.049 D.0001814.066	Electrical - Lipan - Routine Electrical - Lookout -Routine	Common General Plant Common General Plant	\$6,192 \$1,623	\$175 \$0	\$0 \$0	\$175 \$0
	HR and Employee Services HR and Employee Services	0 ,	D.0001814.068 D.0001814.069	LDC Generator Rplc SNCC Generator-Switchgear Rplc	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$3,003 \$1,824,088	\$3,003 \$1,824,088
	HR and Employee Services HR and Employee Services	0 ,	D.0001814.088 D.0001814.105	Lookout Center UPS Rplc Sterling Lighting Upgrades	Common General Plant Common General Plant	\$11,468 \$15,056	\$168 \$0	\$0 \$0	\$168 \$0
88	HR and Employee Services	Miscellaneous Building Projects	D.0001814.106	Arvada Lighting Rplc	Common General Plant	\$0	\$29,808	\$0	\$29,808
90 1	HR and Employee Services HR and Employee Services	Miscellaneous Building Projects	D.0001814.109 D.0001814.110	MDC Garage Lighting Rplc 1800 Larimer UPS Rplc	Common General Plant Common General Plant	\$0 \$0	\$6,422 \$30,478	\$0 \$0	\$6,422 \$30,478
	HR and Employee Services HR and Employee Services	0 ,	D.0001814.117 D.0001814.118	1800 Larimer 10th FI UPS Rplc Leadville LED Lights	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$32,007 \$132	\$32,007 \$132
93 9	Strategy Plng and Ext Affairs HR and Employee Services	Enterprise Security	D.0001816.005 D.0001823.071	PSCo Analyst1 Threat Intel Cap Misc Building Projects - Common - C	Common Intangible Plant Common General Plant	\$40,805 \$0	\$299 \$0	\$0 \$215,910	\$299 \$215,910
95	HR and Employee Services	Miscellaneous Building Projects	D.0001823.086	Misc Bldg - Summit Co - Routine	Common General Plant	\$7	\$0	\$0	\$0
	HR and Employee Services HR and Employee Services	0 ,	D.0001823.093 D.0001823.099	Misc Bldg - Alamosa - Routine Misc Bldg - Leadville - Routine	Common General Plant Common General Plant	\$19 \$3,463	\$0 \$0	\$0 \$0	\$0 \$0
	HR and Employee Services HR and Employee Services	0 ,	D.0001823.101 D.0001823.103	Misc Bldg - Evans Office - Routine Misc Bldg - 1800 Larimer - Routine	Common General Plant Common General Plant	\$5,011 \$27,227	\$0 \$0	\$0 \$0	\$0 \$0
100	HR and Employee Services HR and Employee Services	Miscellaneous Building Projects	D.0001823.105 D.0001823.107	Misc Bldg - Brush - Routine LDC Landscaping Project	Common General Plant Common General Plant	\$5,272 \$13,739	\$0 \$0	\$0 \$0	\$0 \$0
102	HR and Employee Services	Miscellaneous Building Projects	D.0001823.110	Arvada Garage Door Rplc	Common General Plant	\$33,496	\$0	\$0	\$0
	HR and Employee Services HR and Employee Services	Miscellaneous Building Projects Building Renovations and Improvemen	D.0001823.119 D.0001823.125	Kipling MEP Project Valentia Storage Room Reno	Common General Plant Common General Plant	\$0 \$0	\$38,595 \$0	\$0 \$9,630	\$38,595 \$9,630
	HR and Employee Services HR and Employee Services	Building Renovations and Improvemen Building Renovations and Improvemen		LDC Annex A Records Shelving Boulder Roof Rplc	Common General Plant Common General Plant	\$0 \$971,163	\$0 \$0	\$215 \$0	\$215 \$0
107	HR and Employee Services	Building Renovations and Improvemen	D.0001834.054	Replace Evans Office Roof	Common General Plant	\$39,882	\$0	\$0	\$0
109	HR and Employee Services Strategy Plng and Ext Affairs		D.0002371.008	Kipling SC Roofing Project OT Security Lab PSCo Net Equip	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$165 \$81,281	\$165 \$81,281
	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs		D.0002371.009 D.0002403.005	OT Security Lab Construction BUD - PSCo AMAG	Common General Plant Common General Plant	\$0 \$0	\$0 \$0	\$196 \$7,048	\$196 \$7,048
112 3	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	Enterprise Security	D.0002403.010 D.0002403.012	Silverthorne AMAG Bouder Smart Grid AMAG	Common General Plant Common General Plant	\$10,570 \$2,508	\$0 \$0	(\$231) \$0	(\$231) \$0
114 3	Strategy Plng and Ext Affairs	Enterprise Security	D.0002403.015	CO-Marshall Gas AMAG	Gas General Plant	\$15,793	\$0	\$0	\$0
	Strategy PIng and Ext Affairs Strategy PIng and Ext Affairs		D.0002403.019 D.0002404.005	CO-Arvada Service Center AMAG Patented Key Replacement Co	Common General Plant Common General Plant	\$0 \$37,482	\$9,729 \$0	\$0 \$0	\$9,729 \$0
117	Strategy Plng and Ext Affairs HR and Employee Services	•	D.0002405.005	Intercom Phone Replacement Co PSCo Fleet EV Charging	Common General Plant Common General Plant	\$0 \$724,099	\$209,603 \$0	\$0 \$158,396	\$209,603 \$158,396
119	HR and Employee Services	Building Renovations and Improvemen	D.0002420.007	PSCo Employee EV Charging	Common General Plant	\$57,184	\$232	\$0	\$232
121	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	Enterprise Security	D.0002423.004 D.0002423.010	OTS Response Planning PSCo Drill Tracking & Reporting SW PSCo	Common Intangible Plant Common Intangible Plant	\$0 \$0	\$0 \$0	\$57,218 \$25,337	\$57,218 \$25,337
	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs		D.0002425.004 D.0002515.027	OTS Info Protection PSCo SML: Dragos SW PSCo	Common Intangible Plant Common Intangible Plant	\$0 \$0	\$0 \$0	\$35,297 \$6,746	\$35,297 \$6,746
	Strategy Plng and Ext Affairs		D.0002515.032	SML: Dragos HW PSCo	Common General Plant Total	\$0 \$19,213,714	\$0 \$11,211,910	\$92,215 \$13,574,129	\$92,215 \$24,786,039
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Line No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
1	Chairman and CEO	5540001	Productive Labor	101,49
2	Chairman and CEO	5600006	Consulting Professional Services Other	67,52
3	Chairman and CEO	5600066	Materials	42
4	Chairman and CEO	5600091	Print and Copy Cost - Other	
5	Chairman and CEO	5600191	Employee Expenses Airfare	3!
6	Chairman and CEO	5600196	Employee Expenses Car Rental	-
7	Chairman and CEO	5600201	Employee Expenses Taxi and Bus	42
8	Chairman and CEO	5600206	Employee Expenses Mileage	
9	Chairman and CEO	5600211	Employee Expenses Conf Seminar Trng	12
10	Chairman and CEO	5600216	Employee Expenses Hotel	3,08
11	Chairman and CEO	5600221	Employee Expenses Meals	1,44
12	Chairman and CEO	5600226	Employee Expenses Meals Non-Employee	1,0
13	Chairman and CEO	5600231	Employee Expenses Parking	1,0
14	Chairman and CEO	5600246	Employee Expenses Other	2,7
15	Chairman and CEO	5600251	Employee Expenses Personal Communication	2,7
16	Chairman and CEO	5600251	Office Supplies	1
			• •	
17	Chairman and CEO	5600276	Life Events	1
18	Chairman and CEO	5600296	Janitorial - Routine	_
19	Chairman and CEO	5600381	Rent - Space	5
20	Chairman and CEO	5600436	Postage	
21	Chairman and CEO	5600601	Dues - Utility Association	265,1
22	Chairman and CEO	5600656	Fees - Directors	296,8
23	Chairman and CEO	5600896	Online Information Services	4,9
24	Chairman and CEO	8901065	0050-200666-NonProd Lbr NonBG G1	1,3
25	Chairman and CEO	8901360	0050-200035-Purch - Overhead	8
26	Corporate Other	#	XCEL/Not assigned	(1,034,3
27	Corporate Other	5540001	Productive Labor	409,9
28	Corporate Other	5540180	Premium Time Labor	1,4
29	Corporate Other	5540220	Labor Overtime	23,8
30	Corporate Other	5540235	Payroll Related Labor Costs	(40,4
31	Corporate Other	5540260	Other Compensation	(10,1
32	Corporate Other	5540270	Welfare Fund	4,2
33	Corporate Other	5600001	Contract Labor	
	•			(3,2
34	Corporate Other	5600006	Consulting Professional Services Other	479,8
35	Corporate Other	5600041	Outside Vendor Contract	(3,497,7
36	Corporate Other	5600051	Outside Services	3
37	Corporate Other	5600066	Materials	4
38	Corporate Other	5600068	Material Consumption	(2
39	Corporate Other	5600069	Service Consumption	21,3
40	Corporate Other	5600091	Print and Copy Cost - Other	1,2
41	Corporate Other	5600106	Equipment Maintenance	(3
42	Corporate Other	5600116	IT Hardware Maintenance	(10,1
43	Corporate Other	5600121	IT Hardware Purchases	(13,8
44	Corporate Other	5600126	Software License Purchase - Perpetual	(23,3
45	Corporate Other	5600131	Software License Purchase - Term	(22,1
46	Corporate Other	5600136	Software Maintenance	(189,1
47	Corporate Other	5600141	Network Services	(5,4
48	Corporate Other	5600151	Network Data	·(S)
49	Corporate Other	5600151	Network Telecommunication	(1
50	Corporate Other	5600186	Software - ASP	(2,5
50 51	Corporate Other	5600191	Employee Expenses Airfare	(2,5
51 52	•			2
	Corporate Other	5600196 5600301	Employee Expenses Car Rental	
53 54	Corporate Other	5600201	Employee Expenses Taxi and Bus	
54	Corporate Other	5600206	Employee Expenses Mileage	1,1
55 56	Corporate Other	5600211	Employee Expenses Conf Seminar Trng	1
56 	Corporate Other	5600216	Employee Expenses Hotel	1,8
57	Corporate Other	5600221	Employee Expenses Meals	2,1
58	Corporate Other	5600226	Employee Expenses Meals Non-Employee	
59	Corporate Other	5600231	Employee Expenses Parking	
60	Corporate Other	5600246	Employee Expenses Other	
61	Corporate Other	5600251	Employee Expense Personal Communication	2
62	Corporate Other	5600256	Office Supplies	4
63	Corporate Other	5600316	Use Costs	1,424,2
64	Corporate Other	5600361	AR - Reserve Change	(49,0
-	Corporate Other	5600436	Postage	(13,0
65				
	•		_	2 1
65 66 67	Corporate Other Corporate Other	5600591 5600596	Dues - Professional Association Dues - Utility Association Other	3,1 1,6

No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
69	Corporate Other	5600676	Fees - Regulatory Indirect	(294,576)
70	Corporate Other	5600712	Quarterly BMO Rebates	(323,911)
71	Corporate Other	5600721	Environmental Permits and Fees	4,153
72	Corporate Other	5600726	License Fees and Permits	150
73	Corporate Other	5600781	O and M Credits - Other	(396,505)
74	Corporate Other	5600791	O and M Credits - AG to Capital	(158,040)
75 	Corporate Other	5600796	O and M Credits - Company Elec and Gas	(1,922,321)
76	Corporate Other	5600871	Other	44,489
77	Corporate Other	5600896	Online Information Services	(4,537)
78	Corporate Other	5600906	Operating Co Overheads - AG	11,193
79	Corporate Other	5610011	External Settlement Overhead	(11,274)
80	Corporate Other	5610018	External Settlement AG Overhead	696
81	Corporate Other	8000000	Prod Labor Bargaining Benefit Group 1	(994)
82	Corporate Other	8000005	Prod Labor Bargaining Benefit Group 6	(3,246)
83	Corporate Other	8000010	Prod Labor Bargaining Nuclear Ben Grp 1	1
84	Corporate Other	8000020	Prod Labor Non-Bargaining Benefit Grp 1	(7,626)
85	Corporate Other	8000023	Prod Labor Non-Bargaining Benefit Grp 4	(1,285)
86	Corporate Other	8000030	Prod Labor Non-Barg Nuclear Ben Grp 1	12
87	Corporate Other	8000036	Productive Labor Bargaining No Load	0
88	Corporate Other	8000037	Productive Labor Non-Barg No Load	(6)
89	Corporate Other	8000100	Premium	1
90	Corporate Other	8000105	Overtime	191
91	Corporate Other	8000110	Other Compensation	(7)
92	Corporate Other	8000115	Other Compensation Craft Welfare Fund	133
93	Corporate Other	8100550	Fleet-Base Rates	2
94	Corporate Other	8100551	Fleet-Idle Time	0
95	Corporate Other	8200615	Service Co-Consulting-Indirect	(123)
96	Corporate Other	8200625	Service Co-Materials-Indirect	-
97	Corporate Other	8200630	Service Co-Employee Expense-Indirect	-
98	Corporate Other	8200640	Service Co-Miscellaneous-Indirect	96
99	Corporate Other	8200650	Service Co-Overhead-Indirect	9
100	Corporate Other	8900640	0012-200664-NonProd Labor BG G1	112
101	Corporate Other	8900645	0012-200664-NonProd Lbr NonBG G1	65
102	Corporate Other	8900665	0012-200664-NonProd Lbr NonBG G4	(150)
103	Corporate Other	8901065	0050-200666-NonProd Lbr NonBG G1	54,036
104	Corporate Other	8901085	0050-200666-NonProd Lbr NonBG G4	(11)
105	Corporate Other	8901291	0012-200028-Warehse - Overhead	10
106	Corporate Other	8901340	0012-200033-Purch - Overhead	158
107	Corporate Other	8901360	0050-200035-Purch - Overhead	5,200
108	Corporate Other	8903815	0010-IO-Prod Lbr BG Group 6	(1)
109	Corporate Other	8903816	0010-IO-Other Compensation CWF	(0)
110	Corporate Other	8903818	0010-IO-Overtime	(0)
111	Corporate Other	8903820	0010-IO-Prod Lbr BG Group 1	(4)
112	Corporate Other	8903872	0013-IO-Prod Lbr BG Group 1	(0)
113	Corporate Other	8903876	0050-IO-Prod Lbr NonBG Grp1	(6,068)
114	Corporate Other	8907612	0011-IO-Overtime	(2)
115	Corporate Other	8907619	0012-IO-Premium	(0)
116	Corporate Other	8907666	0010-IO-Prod Lbr NB Nu Gp 1	(4)
117	Corporate Other	8908313	0010-F10d Lbf NB Nd Gp 1 0012-IO-Prod Lbr BG Group 1	(142)
118	Corporate Other	8908344	0011-IO-Prod Lbr BG Group 6	(142)
118 119	Corporate Other	8908353	0011-10-Prod Edi Bd Group 6	(14)
120	Corporate Other	8908552	0050-IO-Overtime	(8)
120	Corporate Other Corporate Other	8908552 8908616	0011-IO-Other Compensation CWF	(10)
121	Corporate Other Corporate Other	8910014	0011-10-Other Compensation CWF	
122	•		0010-10-Fleet-Idle Time 0010-200036-Fleet-Base Rates	(43)
	Corporate Other	8910070 8010076		111
124	Corporate Other	8910076	0010-IO-Fleet-Base Rates	(1)
125	Corporate Other	8912014	0012-IO-Fleet-Idle Time	(3)
126	Corporate Other	8912044	0012-IO-Overtime	(48)
127	Corporate Other	8912054	0012-200038-Fleet-Base Rates	205
128	Customer and Utility Innovation	5540001	Productive Labor	12,657,859
129	Customer and Utility Innovation	5540180	Premium Time Labor	19,067
130	Customer and Utility Innovation	5540185	Other Compensation Accruals	8,276
131	Customer and Utility Innovation	5540220	Labor Overtime	442,629
132	Customer and Utility Innovation	5540230	Incentive	63,284
133	Customer and Utility Innovation	5540260	Other Compensation	190,396
134	Customer and Utility Innovation	5600001	Contract Labor	2,835
135	Customer and Utility Innovation	5600006	Consulting Professional Services Other	255,939
136	Customer and Utility Innovation	5600026	Consulting Professional Svcs Accounting	1,005

Line No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
137	Customer and Utility Innovation	5600041	Outside Vendor Contract	184,160
138	Customer and Utility Innovation	5600051	Outside Services	2,217,054
139	Customer and Utility Innovation	5600066	Materials	31,175
140	Customer and Utility Innovation	5600068	Material Consumption	9,735
141	Customer and Utility Innovation	5600069	Service Consumption	94
142	Customer and Utility Innovation	5600070	Material - Direct Purchase	24,725
143	Customer and Utility Innovation	5600075	Transportation Fuel	193
144	Customer and Utility Innovation	5600091	Print and Copy Cost - Other	48,186
145	Customer and Utility Innovation	5600111	Equipment Maintenance - Customer Care	37,160
146	Customer and Utility Innovation	5600121	IT Hardware Purchases	240
147	Customer and Utility Innovation	5600131	Software License Purchase - Term	766
148	Customer and Utility Innovation	5600141	Network Services	1,434
149	Customer and Utility Innovation	5600146	Network Voice	17,916
150	Customer and Utility Innovation	5600151	Network Data	5,337
151	Customer and Utility Innovation	5600191	Employee Expenses Airfare	36,706
152	Customer and Utility Innovation	5600196	Employee Expenses Car Rental	1,945
153	Customer and Utility Innovation	5600201	Employee Expenses Taxi and Bus	8,174
154	Customer and Utility Innovation	5600206	Employee Expenses Mileage	23,650
155	Customer and Utility Innovation	5600211	Employee Expenses Conf Seminar Trng	37,544
156	Customer and Utility Innovation	5600211	Employee Expenses Hotel	65,614
157	Customer and Utility Innovation	5600221	Employee Expenses Meals	44,956
158	Customer and Utility Innovation	5600226	Employee Expenses Meals Non-Employee	20,337
158	Customer and Utility Innovation	5600231	Employee Expenses Parking	7,212
160	Customer and Utility Innovation	5600231	Employee Expenses Safety Equipment	8,314
161	Customer and Utility Innovation	5600241	Employee Expenses Other	50,794
162	Customer and Utility Innovation	5600251	Employee Expense Personal Communication	24,778
163	Customer and Utility Innovation	5600256	Office Supplies	
164		5600261	Workforce Administration Expense	12,138 3,721
165	Customer and Utility Innovation		·	
	Customer and Utility Innovation	5600271	Safety Recognition	180
166	Customer and Utility Innovation	5600276	Life Events	4,587
167	Customer and Utility Innovation	5600296	Janitorial - Routine	80
168	Customer and Utility Innovation	5600311	General Interior Exterior Maintenance	1,204
169	Customer and Utility Innovation	5600336	Trash Removal Costs	1,013
170	Customer and Utility Innovation	5600356	Energy	7,633,443
171	Customer and Utility Innovation	5600361	AR - Reserve Change	2,627,863
172	Customer and Utility Innovation	5600366	Non - Energy	128,134
173	Customer and Utility Innovation	5600376	Miscellaneous Bad Debt - Concessions	(46)
174	Customer and Utility Innovation	5600381	Rent - Space	1,760
175	Customer and Utility Innovation	5600382	Rent - Equipment	144
176	Customer and Utility Innovation	5600431	Lease Costs	891
177	Customer and Utility Innovation	5600436	Postage	2,550,520
178	Customer and Utility Innovation	5600441	Injuries and Damages A&G	185
179	Customer and Utility Innovation	5600511	Advertising - Brand Image	460,072
180	Customer and Utility Innovation	5600516	Advertising - General	136,287
181	Customer and Utility Innovation	5600521	Advertising - Brand Sponsorship	508,036
182	Customer and Utility Innovation	5600526	Advertising - Conservation DSM	3,286
183	Customer and Utility Innovation	5600531	Advertising - Conservation Other	626,885
184	Customer and Utility Innovation	5600536	Communication - Conservation DSM	2,647
185	Customer and Utility Innovation	5600541	Communication - Conservation Other	648
186	Customer and Utility Innovation	5600546	Customer Program - Advertising	8,720
187	Customer and Utility Innovation	5600561	Customer Program - Promotion	32,947
188	Customer and Utility Innovation	5600566	Customer Program - Non-Recoverable	886
189	Customer and Utility Innovation	5600571	Safety Advertising	459,743
190	Customer and Utility Innovation	5600576	Safety Information	74
191	Customer and Utility Innovation	5600581	Mandated Regulatory Notices	9,050
192	Customer and Utility Innovation	5600586	Mandated Inserts Communication	132
193	Customer and Utility Innovation	5600591	Dues - Professional Association	38,872
194	Customer and Utility Innovation	5600596	Dues - Utility Association Other	68,112
195	Customer and Utility Innovation	5600601	Dues - Utility Association	4,925
196	Customer and Utility Innovation	5600676	Fees - Regulatory Indirect	3,987,589
197	Customer and Utility Innovation	5600706	Bank Charges	764
198	Customer and Utility Innovation	5600721	Environmental Permits and Fees	3
199	Customer and Utility Innovation	5600726	License Fees and Permits	35,819
200	Customer and Utility Innovation	5600720	O and M Credits - AG to Capital	(34,701)
201	Customer and Utility Innovation	5600871	Other	11,633
201	Customer and Utility Innovation	5600896	Online Information Services	12,829
202	•	8000000	Prod Labor Bargaining Benefit Group 1	(20,320)
203	Customer and Utility Innovation			

ine No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
205	Customer and Utility Innovation	8000020	Prod Labor Non-Bargaining Benefit Grp 1	(7,19
206	Customer and Utility Innovation	8000021	Prod Labor Non-Bargaining Benefit Grp 2	
207	Customer and Utility Innovation	8000023	Prod Labor Non-Bargaining Benefit Grp 4	8
208	Customer and Utility Innovation	8000037	Productive Labor Non-Barg No Load	(2
209	Customer and Utility Innovation	8000100	Premium Occarting a	56
10	Customer and Utility Innovation	8000105	Overtime Other Componentian	(23,92
211 212	Customer and Utility Innovation	8000110 8000120	Other Compensation Incentive	(3,27 3,49
13	Customer and Utility Innovation Customer and Utility Innovation	8900640	0012-200664-NonProd Labor BG G1	508,80
213 214	Customer and Utility Innovation	8900645	0012-200664-NonProd Labor BG G1	495,33
215	Customer and Utility Innovation	8900665	0012-200664-NonProd Lbr NonBG G4	3,03
216	Customer and Utility Innovation	8901060	0050-200666-NonProd Labor BG G1	5,05
217	Customer and Utility Innovation	8901065	0050-200666-NonProd Lbr NonBG G1	1,201,05
18	Customer and Utility Innovation	8901085	0050-200666-NonProd Lbr NonBG G4	2!
219	Customer and Utility Innovation	8901291	0012-200028-Warehse - Overhead	1,5!
220	Customer and Utility Innovation	8901340	0012-200033-Purch - Overhead	15,8
21	Customer and Utility Innovation	8901360	0050-200035-Purch - Overhead	11,93
22	Customer and Utility Innovation	8903876	0050-IO-Prod Lbr NonBG Grp1	(:
23	Customer and Utility Innovation	8908313	0012-IO-Prod Lbr BG Group 1	
24	Customer and Utility Innovation	8912054	0012-200038-Fleet-Base Rates	377,89
25	Financial Operations	5540001	Productive Labor	2,941,3
26	Financial Operations	5540220	Labor Overtime	1
27	Financial Operations	5540260	Other Compensation	10,0
28	Financial Operations	5600001	Contract Labor	33,3
29	Financial Operations	5600006	Consulting Professional Services Other	90,8
230	Financial Operations	5600016	Consulting Professional Eng and Design	7,9
231	Financial Operations	5600021	Consulting Professional Services Legal	13,6
32	Financial Operations	5600026	Consulting Professional Svcs Accounting	407,3
33	Financial Operations	5600041	Outside Vendor Contract	8,1
34	Financial Operations	5600051	Outside Services	6,6
35	Financial Operations	5600066	Materials	9,2
36	Financial Operations	5600068	Material Consumption	
37	Financial Operations	5600075	Transportation Fuel	
38	Financial Operations	5600091	Print and Copy Cost - Other	7,9
39	Financial Operations	5600126	Software License Purchase - Perpetual	(3
40	Financial Operations	5600131	Software License Purchase - Term	
241	Financial Operations	5600136	Software Maintenance	(
42	Financial Operations	5600146	Network Voice	6
243	Financial Operations	5600151	Network Data	
44	Financial Operations	5600191	Employee Expenses Airfare	14,8
245	Financial Operations	5600196	Employee Expenses Car Rental	2
46	Financial Operations	5600201	Employee Expenses Taxi and Bus	2,8
.47	Financial Operations	5600206	Employee Expenses Mileage	1,6
248	Financial Operations	5600211	Employee Expenses Conf Seminar Trng	5,1
49	Financial Operations	5600216	Employee Expenses Hotel	17,4
:50	Financial Operations	5600221	Employee Expenses Meals	10,0
51	Financial Operations	5600226	Employee Expenses Meals Non-Employee	4
:52	Financial Operations	5600231	Employee Expenses Parking	1,0
53	Financial Operations	5600241	Employee Expenses Safety Equipment	1
54	Financial Operations	5600246	Employee Expenses Other	(2,7
55	Financial Operations	5600251	Employee Expense Personal Communication	4,9
56	Financial Operations	5600256	Office Supplies	2,7
57	Financial Operations	5600261	Workforce Administration Expense	_
58	Financial Operations	5600276	Life Events	5
59	Financial Operations	5600296	Janitorial - Routine	
60	Financial Operations	5600311	General Interior Exterior Maintenance	4
61	Financial Operations	5600381	Rent - Space	4
62	Financial Operations	5600382	Rent - Equipment	20.0
63	Financial Operations	5600431	Lease Costs	20,6
64	Financial Operations	5600436	Postage	50,3
65	Financial Operations	5600451	Insurance - Property	1,828,1
166	Financial Operations	5600456	Insurance - General Liability	1,835,3
267	Financial Operations	5600461	Insurance - Excess Liability	2,743,2
	Financial Operations	5600466	Insurance - Auto Liability	148,4
.68	-	FC00.474	In account of the control of the con	242.2
.68 .69	Financial Operations	5600471	Insurance - Directors and Officers	
268 269 270 271	-	5600471 5600476 5600481	Insurance - Directors and Officers Insurance - Fiduciary Insurance - Other	342,6 95,3 47,5

No.Business AreaOriginal Cost ElementOriginal Cost Element Des273Financial Operations5600511Advertising - Brand Im274Financial Operations5600516Advertising - Gener	age 3,010
274 Financial Operations 5600516 Advertising - Gener	
· · · · · · · · · · · · · · · · · · ·	al 285
275 Financial Operations 5600591 Dues - Professional Asso	
276 Financial Operations 5600601 Dues - Utility Association	` ' '
277 Financial Operations 5600661 Fees - Remarketing and	
278 Financial Operations 5600691 Shareholder Related Exp	_
279 Financial Operations 5600706 Bank Charges	228,838
280 Financial Operations 5600721 Environmental Permits an	
281 Financial Operations 5600726 License Fees and Perr	nits 23,051
282 Financial Operations 5600781 O and M Credits - Otl	ner (152,168)
283 Financial Operations 5600791 O and M Credits - AG to	Capital (92,991)
284 Financial Operations 5600871 Other	198
285 Financial Operations 5600896 Online Information Ser	-,
286 Financial Operations 5610000 External Settlement La	
287 Financial Operations 8000020 Prod Labor Non-Bargaining Bo	
288 Financial Operations 8000021 Prod Labor Non-Bargaining Bo	•
289 Financial Operations 8000023 Prod Labor Non-Bargaining Bo	•
290 Financial Operations 8000037 Productive Labor Non-Barg	
291 Financial Operations 8000105 Overtime 292 Financial Operations 8200600 Service Co-Labor-Indi	6 (0)
293 Financial Operations 8200600 Service Co-Labor-India	` '1
294 Financial Operations 8900045 0012-200604-NonProd Ebr 1	
295 Financial Operations 8901065 0050-200666-NonProd Lbi 1	,
296 Financial Operations 8901340 0012-200033-Purch - Ove	
297 Financial Operations 8901360 0050-200035-Purch - Ove	
298 Financial Operations 8903876 0050-IO-Prod Lbr NonBO	,
299 Financial Operations 8912054 0012-200038-Fleet-Base	•
300 General Counsel 5540001 Productive Labor	1,309,648
301 General Counsel 5540185 Other Compensation Ac	cruals 16,444
302 General Counsel 5540220 Labor Overtime	1,516
303 General Counsel 5540260 Other Compensation	n 5,770
304 General Counsel 5600001 Contract Labor	17,182
305 General Counsel 5600006 Consulting Professional Serv	·
306 General Counsel 5600021 Consulting Professional Serv	-
307 General Counsel 5600026 Consulting Professional Svcs	-
308 General Counsel 5600031 Consulting Legal Regula	•
309 General Counsel 5600041 Outside Vendor Control	·
310 General Counsel 5600051 Outside Services 311 General Counsel 5600066 Materials	383
311 General Counsel S600066 IMaterials 312 General Counsel S600091 Print and Copy Cost - C	1,090 Other 181
313 General Counsel 5600101 Legal - Other	2,705
314 General Counsel 5600146 Network Voice	856
315 General Counsel 5600191 Employee Expenses Air	
316 General Counsel 5600196 Employee Expenses Car	
317 General Counsel 5600201 Employee Expenses Taxi a	
318 General Counsel 5600206 Employee Expenses Mi	
319 General Counsel 5600211 Employee Expenses Conf Ser	_
320 General Counsel 5600216 Employee Expenses H	otel 4,177
321 General Counsel 5600221 Employee Expenses M	·
322 General Counsel 5600226 Employee Expenses Meals No	
323 General Counsel 5600231 Employee Expenses Pa	_
324 General Counsel 5600241 Employee Expenses Safety E	· ·
325 General Counsel 5600246 Employee Expenses O	
326 General Counsel 5600251 Employee Expense Personal Co	
327 General Counsel 5600256 Office Supplies	811
328 General Counsel 5600261 Workforce Administration	•
329 General Counsel 5600276 Life Events 330 General Counsel 5600296 Janitorial - Routine	83
330 General Counsel 5600296 Janitorial - Routine 331 General Counsel 5600381 Rent - Space	e 16 44
332 General Counsel 5600431 Lease Costs	891
333 General Counsel 5600436 Postage	369
334 General Counsel 5600591 Dues - Professional Asso	
335 General Counsel 5600601 Dues - Utility Associated Section 14 Section 15 Section 15 Section 16	
336 General Counsel 5600721 Environmental Permits at	
337 General Counsel 5600726 License Fees and Perr	
338 General Counsel 5600781 O and M Credits - Otl	
339 General Counsel 5600791 O and M Credits - AG to	` ' '
340 General Counsel 5600871 Other	118

Line No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
341	General Counsel	5600896	Online Information Services	36,977
342	General Counsel	5610000	External Settlement Labor	(220)
343	General Counsel	8000000	Prod Labor Bargaining Benefit Group 1	47
344	General Counsel	8000020	Prod Labor Non-Bargaining Benefit Grp 1	10,199
345	General Counsel	8000021	Prod Labor Non-Bargaining Benefit Grp 2	(0)
346	General Counsel	8901065	0050-200666-NonProd Lbr NonBG G1	203,051
347	General Counsel	8901085	0050-200666-NonProd Lbr NonBG G4	799
348	General Counsel	8901340	0012-200033-Purch - Overhead	2,717
349	General Counsel	8901360	0050-200035-Purch - Overhead	1,260
350	General Counsel	8912054	0012-200038-Fleet-Base Rates	4,819
351	HR and Employee Services	5540001	Productive Labor	2,709,784
352	• •	5540180	Premium Time Labor	
352 353	HR and Employee Services	5540185		(1)
	HR and Employee Services		Other Compensation Accruals	4,041
354	HR and Employee Services	5540220	Labor Overtime	14,742
355	HR and Employee Services	5540260	Other Compensation	51,007
356	HR and Employee Services	5540270	Welfare Fund	5
357	HR and Employee Services	5600001	Contract Labor	78,323
358	HR and Employee Services	5600006	Consulting Professional Services Other	219,183
359	HR and Employee Services	5600041	Outside Vendor Contract	335,372
360	HR and Employee Services	5600051	Outside Services	38,538
361	HR and Employee Services	5600066	Materials	132,364
362	HR and Employee Services	5600068	Material Consumption	14,185
363	HR and Employee Services	5600069	Service Consumption	1,101
364	HR and Employee Services	5600070	Material - Direct Purchase	40,963
365	HR and Employee Services	5600075	Transportation Fuel	74,993
366	HR and Employee Services	5600091	Print and Copy Cost - Other	(46,668
367	HR and Employee Services	5600106	Equipment Maintenance	31,662
368	HR and Employee Services	5600126	Software License Purchase - Perpetual	10,417
369	HR and Employee Services	5600131	Software License Purchase - Term	2,413
370	• •	5600141	Network Services	899
	HR and Employee Services			
371	HR and Employee Services	5600146	Network Voice	1,941
372	HR and Employee Services	5600151	Network Data	593
373	HR and Employee Services	5600191	Employee Expenses Airfare	18,185
374	HR and Employee Services	5600196	Employee Expenses Car Rental	6,355
375	HR and Employee Services	5600201	Employee Expenses Taxi and Bus	1,748
376	HR and Employee Services	5600206	Employee Expenses Mileage	10,308
377	HR and Employee Services	5600211	Employee Expenses Conf Seminar Trng	53,086
378	HR and Employee Services	5600216	Employee Expenses Hotel	33,390
379	HR and Employee Services	5600221	Employee Expenses Meals	23,656
380	HR and Employee Services	5600226	Employee Expenses Meals Non-Employee	1,095
381	HR and Employee Services	5600231	Employee Expenses Parking	3,821
382	HR and Employee Services	5600236	Employee Expenses Per Diem	0
383	HR and Employee Services	5600241	Employee Expenses Safety Equipment	3,634
384	HR and Employee Services	5600246	Employee Expenses Other	17,671
385	HR and Employee Services	5600251	Employee Expense Personal Communication	9,774
386	HR and Employee Services	5600256	Office Supplies	30,479
387	HR and Employee Services	5600261	Workforce Administration Expense	24,176
388	HR and Employee Services	5600271	Safety Recognition	24,176
389		5600271	Life Events	503
	HR and Employee Services			
390	HR and Employee Services	5600296	Janitorial - Routine	475,035
391	HR and Employee Services	5600301	Janitorial - Special	1,377
392	HR and Employee Services	5600306	Fire Life Safety Maintenance	10,388
393	HR and Employee Services	5600311	General Interior Exterior Maintenance	1,416,933
394	HR and Employee Services	5600316	Use Costs	1,146,910
395	HR and Employee Services	5600321	Lawn Care Maintenance Costs	84,225
396	HR and Employee Services	5600331	Snow Removal Costs	302,432
397	HR and Employee Services	5600336	Trash Removal Costs	170,000
398	HR and Employee Services	5600341	Water Use Costs	194,964
399	HR and Employee Services	5600351	Moves Adds Changes	128,079
400	HR and Employee Services	5600381	Rent - Space	(15,665
401	HR and Employee Services	5600382	Rent - Equipment	20,566
402	HR and Employee Services	5600431	Lease Costs	4,280,639
403	HR and Employee Services	5600436	Postage	41,164
404	HR and Employee Services	5600466	Insurance - Auto Liability	7,359
			•	7,359 861
405	HR and Employee Services	5600511	Advertising - Brand Image	
406	HR and Employee Services	5600516	Advertising - General	1,014
	HR and Employee Services	5600531	Advertising - Conservation Other	15
407 408	HR and Employee Services	5600571	Safety Advertising	13

Line	Pusinoss Aves	Original Cost Flow and	Original Cost Flowart Description	Sum of DSCs Cs-
No. 409	Business Area HR and Employee Services	Original Cost Element 5600576	Original Cost Element Description Safety Information	Sum of PSCo Gas 118,287
410	HR and Employee Services	5600576	Dues - Professional Association	6,702
411	HR and Employee Services	5600596	Dues - Utility Association Other	2,058
412	HR and Employee Services	5600601	Dues - Utility Association	1,825
413	HR and Employee Services	5600721	Environmental Permits and Fees	656
414	HR and Employee Services	5600726	License Fees and Permits	4,442
415	HR and Employee Services	5600781	O and M Credits - Other	(3,692)
416	HR and Employee Services	5600791	O and M Credits - AG to Capital	(86,217)
417	HR and Employee Services	5600861	Shared Asset Costs	3,631,721
418	HR and Employee Services	5600866	Shared Assets - Owning Co Credit	(3,143,137)
419	HR and Employee Services	5600871	Other	718
420	HR and Employee Services	5600896	Online Information Services	17,933
421	HR and Employee Services	8000000	Prod Labor Bargaining Benefit Group 1	5,190
422	HR and Employee Services	8000020	Prod Labor Non-Bargaining Benefit Grp 1	(4,476)
423	HR and Employee Services	8000021	Prod Labor Non-Bargaining Benefit Grp 2	55
424	HR and Employee Services	8000023	Prod Labor Non-Bargaining Benefit Grp 4	(54)
425	HR and Employee Services	8000037	Productive Labor Non-Barg No Load	39
426	HR and Employee Services	8000105	Overtime	0
427	HR and Employee Services	8000110	Other Compensation	3,764
428	HR and Employee Services	8900000	0010-200662-NonProd Labor BG G1	27
429	HR and Employee Services	8900430	0011-200663-NonProd Labor BG G1	35.036
430	HR and Employee Services	8900640	0012-200664-NonProd Labor BG G1	25,036
431	HR and Employee Services	8900645	0012-200664-NonProd Lbr NonBG G1	23,487
432	HR and Employee Services	8901065	0050-200666-NonProd Lbr NonBG G1	396,321
433 434	HR and Employee Services	8901085 8901291	0050-200666-NonProd Lbr NonBG G4 0012-200028-Warehse - Overhead	2,526 49
434	HR and Employee Services HR and Employee Services	8901291 8901340	0012-200028-warense - Overhead 0012-200033-Purch - Overhead	49 17
435	HR and Employee Services	8901340 8901360	0012-200033-Purch - Overhead	14,996
437	HR and Employee Services	8903815	0010-IO-Prod Lbr BG Group 6	(0)
438	HR and Employee Services	8903816	0010-IO-Other Compensation CWF	(0)
439	HR and Employee Services	8903818	0010-IO-Other Compensation CWI	(0)
440	HR and Employee Services	8903875	0013-IO-Facilities - Overhead	(28)
441	HR and Employee Services	8903876	0050-IO-Prod Lbr NonBG Grp1	(26,672)
442	HR and Employee Services	8905000	0010-IO-Facilities-Labor	(2,062)
443	HR and Employee Services	8905025	0010-IO-Facilities-Consulting	(355)
444	HR and Employee Services	8905030	0010-IO-Facilities-Contract Vendor	(3,726)
445	HR and Employee Services	8905035	0010-IO-Facilities-Materials	(283)
446	HR and Employee Services	8905040	0010-IO-Facilities-Employee Expense	(193)
447	HR and Employee Services	8905045	0010-IO-Facilities-Transportation	(1)
448	HR and Employee Services	8905050	0010-IO-Facilities-Miscellaneous	(76,248)
449	HR and Employee Services	8905060	0011-IO-Facilities-Labor	(340)
450	HR and Employee Services	8905085	0011-IO-Facilities-Consulting	(52)
451	HR and Employee Services	8905090	0011-IO-Facilities-Contract Vendor	(541)
452	HR and Employee Services	8905095	0011-IO-Facilities-Materials	(38)
453	HR and Employee Services	8905100	0011-IO-Facilities-Employee Expense	(29)
454	HR and Employee Services	8905105	0011-IO-Facilities-Transportation	(0)
455	HR and Employee Services	8905110	0011-IO-Facilities-Miscellaneous	(12,388)
456 457	HR and Employee Services	8905120 8005145	0013-IO-Facilities-Labor	(639)
457 459	HR and Employee Services	8905145 8905150	0013-IO-Facilities-Consulting	(97) (1 038)
458 459	HR and Employee Services HR and Employee Services	8905150 8905155	0013-IO-Facilities-Contract Vendor 0013-IO-Facilities-Materials	(1,038)
460	HR and Employee Services HR and Employee Services	8905155 8905160	0013-IO-Facilities-Materials 0013-IO-Facilities-Employee Expense	(68) (53)
461	HR and Employee Services	8905170	0013-IO-Facilities-Miscellaneous	(29,092)
462	HR and Employee Services	8905620	0050-IO-Prod Lbr NonBG Grp2	(82)
463	HR and Employee Services	8905630	0050-10-Frod Edi Noriba Grpz	(4,653)
464	HR and Employee Services	8905655	0050-IO-Facilities-Consulting	(750)
465	HR and Employee Services	8905660	0050-IO-Facilities-Contract Vendor	(8,242)
466	HR and Employee Services	8905665	0050-IO-Facilities-Materials	(665)
467	HR and Employee Services	8905670	0050-IO-Facilities-Employee Expense	(411)
468	HR and Employee Services	8905675	0050-IO-Facilities-Transportation	(3)
469	HR and Employee Services	8905680	0050-IO-Facilities-Miscellaneous	(249,091)
470	HR and Employee Services	8906400	0012-IO-Facilities-Labor	(4,938)
471	HR and Employee Services	8906425	0012-IO-Facilities-Consulting	(335)
472	HR and Employee Services	8906430	0012-IO-Facilities-Contract Vendor	(3,460)
473	HR and Employee Services	8906435	0012-IO-Facilities-Materials	(3,472)
474	HR and Employee Services	8906440	0012-IO-Facilities-Employee Expense	(222)
1 475	• •			
475 476	HR and Employee Services HR and Employee Services	8906445 8906450	0012-IO-Facilities-Transportation 0012-IO-Facilities-Miscellaneous	(450) (274,788)

Line	Dusings Ave	Onicinal Cost Flore	Onininal Cost Flamout Dog 111	Sum of DCC - C
No. 477	Business Area HR and Employee Services	Original Cost Element 8908212	Original Cost Element Description 0010-IO-Facilities - Overhead	Sum of PSCo Gas (101)
477	HR and Employee Services	8908212 8908227	0050-IO-Facilities - Overhead	(224)
479	HR and Employee Services	8908782	0012-IO-Facilities - Overhead	(148)
480	HR and Employee Services	8910070	0010-200036-Fleet-Base Rates	10
481	HR and Employee Services	8911046	0011-IO-Facilities - Overhead	(16)
482	HR and Employee Services	8911050	0011-200037-Fleet-Base Rates	7
483	HR and Employee Services	8912054	0012-200038-Fleet-Base Rates	43,603
484	HR and Employee Services	8913049	0013-200039-Fleet-Base Rates	0
485	HR and Employee Services	8950010	0050-IO-Other Compensation	(699)
486 487	Integrated System Planning Integrated System Planning	5540001 5540220	Productive Labor Labor Overtime	1,240,658 71
488	Integrated System Planning	5540260	Other Compensation	2,074
489	Integrated System Planning	5600001	Contract Labor	(103,261)
490	Integrated System Planning	560006	Consulting Professional Services Other	213
491	Integrated System Planning	5600041	Outside Vendor Contract	104
492	Integrated System Planning	5600066	Materials	119
493	Integrated System Planning	5600068	Material Consumption	44
494	Integrated System Planning	5600069	Service Consumption	79,064
495	Integrated System Planning	5600091	Print and Copy Cost - Other	2,411
496	Integrated System Planning	5600121	IT Hardware Purchases	58
497	Integrated System Planning	5600151	Network Data	2
498 499	Integrated System Planning Integrated System Planning	5600191 5600196	Employee Expenses Airfare Employee Expenses Car Rental	4,622 453
500	Integrated System Planning Integrated System Planning	5600196	Employee Expenses Car Rental Employee Expenses Taxi and Bus	540
501	Integrated System Planning Integrated System Planning	5600201	Employee Expenses Mileage	978
502	Integrated System Planning	5600211	Employee Expenses Conf Seminar Trng	2,573
503	Integrated System Planning	5600216	Employee Expenses Hotel	5,011
504	Integrated System Planning	5600221	Employee Expenses Meals	3,096
505	Integrated System Planning	5600226	Employee Expenses Meals Non-Employee	128
506	Integrated System Planning	5600231	Employee Expenses Parking	900
507	Integrated System Planning	5600241	Employee Expenses Safety Equipment	39
508	Integrated System Planning	5600246	Employee Expenses Other	226
509	Integrated System Planning	5600251	Employee Expense Personal Communication	4,584
510 511	Integrated System Planning Integrated System Planning	5600256 5600276	Office Supplies Life Events	337 10
512	Integrated System Planning	5600296	Janitorial - Routine	34
513	Integrated System Planning	5600436	Postage	19
514	Integrated System Planning	5600516	Advertising - General	48
515	Integrated System Planning	5600591	Dues - Professional Association	2,872
516	Integrated System Planning	5600601	Dues - Utility Association	518
517	Integrated System Planning	5600726	License Fees and Permits	14
518	Integrated System Planning	5600896	Online Information Services	797
519	Integrated System Planning	800020	Prod Labor Non-Bargaining Benefit Grp 1	(59,932)
520 521	Integrated System Planning Integrated System Planning	8000021 8000023	Prod Labor Non-Bargaining Benefit Grp 2 Prod Labor Non-Bargaining Benefit Grp 4	(2,091) 228
522	Integrated System Planning	8000023	Productive Labor Non-Barg No Load	(49)
523	Integrated System Planning	8901065	0050-200666-NonProd Lbr NonBG G1	178,017
524	Integrated System Planning	8901085	0050-200666-NonProd Lbr NonBG G4	1,188
525	Integrated System Planning	8901360	0050-200035-Purch - Overhead	8,936
526	Integrated System Planning	8903876	0050-IO-Prod Lbr NonBG Grp1	(5,259)
527	Integrated System Planning	8907741	0012-IO-Labor Settle Direct	(473,214)
528	Integrated System Planning	8907745	0012-IO-Employee Expense Settle Direct	(1,378)
529	Integrated System Planning	8907818	0012-IO-Contract Vendor Settle Direct	(71,949)
530 531	Operations Services	5540001	Productive Labor	840,374
531 532	Operations Services Operations Services	5540185 5540220	Other Compensation Accruals Labor Overtime	70,826 15
533	Operations Services Operations Services	5540260	Other Compensation	292
534	Operations Services	5600006	Consulting Professional Services Other	23,915
535	Operations Services	5600016	Consulting Professional Eng and Design	72,332
536	Operations Services	5600051	Outside Services	84
537	Operations Services	5600066	Materials	551
538	Operations Services	5600068	Material Consumption	31
539	Operations Services	5600069	Service Consumption	1,077
540	Operations Services	5600070	Material - Direct Purchase	448
541	Operations Services	5600075	Transportation Fuel	1
542 543	Operations Services Operations Services	5600091 5600146	Print and Copy Cost - Other Network Voice	117 87
544	Operations Services Operations Services	5600146	Network Data	2,562
I 244	Operations services	3000131	INCLINION DATA	2,302

Line				
No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
545	Operations Services	5600191	Employee Expenses Airfare	2,344
546 547	Operations Services Operations Services	5600196 5600201	Employee Expenses Car Rental	218
548	Operations Services	5600201	Employee Expenses Taxi and Bus Employee Expenses Mileage	1,109 193
549	Operations Services	5600211	Employee Expenses Conf Seminar Trng	578
550	Operations Services	5600211	Employee Expenses Hotel	2,809
551	Operations Services	5600221	Employee Expenses Meals	3,065
552	Operations Services	5600226	Employee Expenses Meals Non-Employee	183
553	Operations Services	5600231	Employee Expenses Parking	186
554	Operations Services	5600241	Employee Expenses Safety Equipment	409
555	Operations Services	5600246	Employee Expenses Other	19,728
556	Operations Services	5600251	Employee Expense Personal Communication	3,763
557	Operations Services	5600256	Office Supplies	118
558	Operations Services	5600271	Safety Recognition	41
559	Operations Services	5600276	Life Events	136
560	Operations Services	5600296	Janitorial - Routine	4
561	Operations Services	5600381	Rent - Space	256
562	Operations Services	5600436	Postage	48
563	Operations Services	5600511	Advertising - General	136
564	Operations Services	5600516	Advertising - General Dues - Professional Association	27
565 566	Operations Services	5600591 5600726	Dues - Professional Association License Fees and Permits	20 33
567	Operations Services Operations Services	5600726	Other	8
568	Operations Services	5600896	Online Information Services	16,533
569	Operations Services	800000	Prod Labor Bargaining Benefit Group 1	(131,012)
570	Operations Services	800005	Prod Labor Bargaining Benefit Group 6	(364)
571	Operations Services	8000020	Prod Labor Non-Bargaining Benefit Grp 1	(14,154)
572	Operations Services	8000021	Prod Labor Non-Bargaining Benefit Grp 2	0
573	Operations Services	8000023	Prod Labor Non-Bargaining Benefit Grp 4	(2,281)
574	Operations Services	8000110	Other Compensation	(2,130)
575	Operations Services	8900640	0012-200664-NonProd Labor BG G1	(1,772)
576	Operations Services	8900645	0012-200664-NonProd Lbr NonBG G1	(155)
577	Operations Services	8900665	0012-200664-NonProd Lbr NonBG G4	(209)
578	Operations Services	8901065	0050-200666-NonProd Lbr NonBG G1	127,685
579	Operations Services	8901085	0050-200666-NonProd Lbr NonBG G4	101
580	Operations Services	8901291	0012-200028-Warehse - Overhead	1
581	Operations Services	8901340	0012-200033-Purch - Overhead	4 222
582	Operations Services	8901360	0050-200035-Purch - Overhead	1,233
583 584	Operations Services Operations Services	8903876 8912054	0050-IO-Prod Lbr NonBG Grp1 0012-200038-Fleet-Base Rates	(19) 4,867
585	Risk Management	5540001	Productive Labor	1,857,272
586	Risk Management	5540180	Premium Time Labor	9,590
587	Risk Management	5540220	Labor Overtime	374,931
588	Risk Management	5540260	Other Compensation	2,780
589	Risk Management	5600001	Contract Labor	18,914
590	Risk Management	5600006	Consulting Professional Services Other	149,839
591	Risk Management	5600041	Outside Vendor Contract	5,372
592	Risk Management	5600066	Materials	83
593	Risk Management	5600091	Print and Copy Cost - Other	2,922
594	Risk Management	5600191	Employee Expenses Airfare	1,238
595	Risk Management	5600196	Employee Expenses Car Rental	38
596	Risk Management	5600201	Employee Expenses Taxi and Bus	248
597	Risk Management	5600206	Employee Expenses Mileage	304
598	Risk Management	5600211	Employee Expenses Conf Seminar Trng	687
599	Risk Management	5600216	Employee Expenses Hotel	1,568
600 601	Risk Management	5600221 5600226	Employee Expenses Meals Non-Employee	475 2
602	Risk Management Risk Management	5600226	Employee Expenses Meals Non-Employee Employee Expenses Parking	58 l
603	Risk Management	5600231	Employee Expenses Safety Equipment	21
604	Risk Management	5600241	Employee Expenses Other	261
605	Risk Management	5600251	Employee Expenses Personal Communication	712
606	Risk Management	5600256	Office Supplies	202
607	Risk Management	5600261	Workforce Administration Expense	1,656
608	Risk Management	5600276	Life Events	315
609	Risk Management	5600296	Janitorial - Routine	4
610	Risk Management	5600436	Postage	9,480
611	Risk Management	5600511	Advertising - Brand Image	2,129
612	Risk Management	5600516	Advertising - General	668

Line No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
613	Risk Management	5600531	Advertising - Conservation Other	98
614	Risk Management	5600591	Dues - Professional Association	373
615	Risk Management	5600596	Dues - Utility Association Other	264
616	Risk Management	5600721	Environmental Permits and Fees	4
617	Risk Management	5600726	License Fees and Permits	60
618	Risk Management	5600791	O and M Credits - AG to Capital	(37,657)
619	Risk Management	5600896	Online Information Services	285,662
620	Risk Management	800000	Prod Labor Bargaining Benefit Group 1	(3,746)
621	Risk Management	8000020	Prod Labor Non-Bargaining Benefit Grp 1	1,965
622	Risk Management	8000021	Prod Labor Non-Bargaining Benefit Grp 2	0
623	Risk Management	8000023	Prod Labor Non-Bargaining Benefit Grp 4	(26)
624	Risk Management	8000110	Other Compensation	(3)
625	Risk Management	8900640	0012-200664-NonProd Labor BG G1	7
626	Risk Management	8901065	0050-200666-NonProd Lbr NonBG G1	69,677
627		8901085	0050-200666-NonProd Lbr NonBG G4	367
	Risk Management			
628	Risk Management	8901340	0012-200033-Purch - Overhead	413
629	Risk Management	8901360	0050-200035-Purch - Overhead	746
630	Risk Management	8903817	0010-IO-Prod Lbr NonBG Grp1	(5)
631	Risk Management	8903876	0050-IO-Prod Lbr NonBG Grp1	(213,207)
632	Risk Management	8903882	0050-IO-Prod Lbr NonBG No Load	(468)
633	Risk Management	8905350	0050-IO-Prod Lbr NonBG Grp4	(3,635)
634	Risk Management	8905505	0012-IO-Prod Lbr NonBG Grp1	(89,357)
635	Risk Management	8905620	0050-IO-Prod Lbr NonBG Grp2	(21,304)
636	Risk Management	8907619	0012-IO-Premium	(9,582)
637	Risk Management	8908313	0012-IO-Prod Lbr BG Group 1	(1,063,485)
638	Risk Management	8908353	0012-IO-Other Compensation	(2,154)
639	Risk Management	8908552	0050-IO-Overtime	(2,487)
640	Risk Management	8912044	0012-IO-Overtime	(366,873)
641	Risk Management	8950010	0050-IO-Other Compensation	(398)
642	Strategy Plng and Ext Affairs	5540001	Productive Labor	1,606,208
643	Strategy Ping and Ext Affairs	5540220	Labor Overtime	398
644		5540260		
	Strategy Ping and Ext Affairs		Other Compensation	15,165
645	Strategy Ping and Ext Affairs	5600001	Contract Labor	37,222
646	Strategy Plng and Ext Affairs	560006	Consulting Professional Services Other	93,005
647	Strategy Plng and Ext Affairs	5600041	Outside Vendor Contract	549,021
648	Strategy Ping and Ext Affairs	5600051	Outside Services	5,472
649	Strategy Ping and Ext Affairs	5600066	Materials	15,348
650	Strategy Plng and Ext Affairs	5600068	Material Consumption	53
651	Strategy Plng and Ext Affairs	5600070	Material - Direct Purchase	2
652	Strategy Plng and Ext Affairs	5600075	Transportation Fuel	132
653	Strategy Plng and Ext Affairs	5600091	Print and Copy Cost - Other	15,196
654	Strategy Plng and Ext Affairs	5600121	IT Hardware Purchases	16,056
655	Strategy Plng and Ext Affairs	5600126	Software License Purchase - Perpetual	1,302
656	Strategy Plng and Ext Affairs	5600131	Software License Purchase - Term	1,528
657	Strategy Plng and Ext Affairs	5600136	Software Maintenance	3,355
658	Strategy Plng and Ext Affairs	5600146	Network Voice	559
659	Strategy Ping and Ext Affairs	5600151	Network Data	178
660	Strategy Ping and Ext Affairs	5600191	Employee Expenses Airfare	10,517
661	Strategy Ping and Ext Affairs	5600196	Employee Expenses Car Rental	652
662	Strategy Plng and Ext Affairs	5600201	Employee Expenses Taxi and Bus	2,012
663	Strategy Plng and Ext Affairs	5600206	Employee Expenses Mileage	764
664	Strategy Ping and Ext Affairs	5600211	Employee Expenses Conf Seminar Trng	5,835
665	Strategy Ping and Ext Affairs	5600211	Employee Expenses Hotel	21,272
	· · ·			
666 667	Strategy Plng and Ext Affairs	5600221	Employee Expenses Meals	5,855
667	Strategy Ping and Ext Affairs	5600226	Employee Expenses Meals Non-Employee	310
668	Strategy Ping and Ext Affairs	5600231	Employee Expenses Parking	1,385
669	Strategy Ping and Ext Affairs	5600236	Employee Expenses Per Diem	4,968
670	Strategy Plng and Ext Affairs	5600241	Employee Expenses Safety Equipment	491
671	Strategy Ping and Ext Affairs	5600246	Employee Expenses Other	13,434
672	Strategy Plng and Ext Affairs	5600251	Employee Expense Personal Communication	5,791
673	Strategy Plng and Ext Affairs	5600256	Office Supplies	1,702
674	Strategy Plng and Ext Affairs	5600261	Workforce Administration Expense	2,796
675	Strategy Plng and Ext Affairs	5600271	Safety Recognition	29
676	Strategy Plng and Ext Affairs	5600276	Life Events	267
677	Strategy Ping and Ext Affairs	5600296	Janitorial - Routine	17
	Strategy Ping and Ext Affairs	5600381	Rent - Space	7,469
678	Strategy Ping and Ext Analis	3000301		,,,,
678 679	Strategy Ping and Ext Affairs Strategy Ping and Ext Affairs	5600382	Rent - Equipment	319

Line				
No.	Business Area	Original Cost Element	Original Cost Element Description	Sum of PSCo Gas
681	Strategy Plng and Ext Affairs	5600436	Postage	600
682	Strategy Ping and Ext Affairs	5600511	Advertising - Brand Image	278
683	Strategy Ping and Ext Affairs	5600591	Dues - Professional Association	1,448
684	Strategy Plng and Ext Affairs	5600601	Dues - Utility Association	736
685	Strategy Plng and Ext Affairs	5600721	Environmental Permits and Fees	3
686	Strategy Plng and Ext Affairs	5600726	License Fees and Permits	504
687	Strategy Plng and Ext Affairs	5600791	O and M Credits - AG to Capital	(9,960)
688	Strategy Plng and Ext Affairs	5600871	Other	572
689	Strategy Plng and Ext Affairs	5600896	Online Information Services	60,647
690	Strategy Plng and Ext Affairs	5610000	External Settlement Labor	313
691	Strategy Plng and Ext Affairs	8000020	Prod Labor Non-Bargaining Benefit Grp 1	3,556
692	Strategy Plng and Ext Affairs	8000021	Prod Labor Non-Bargaining Benefit Grp 2	(222)
693	Strategy Plng and Ext Affairs	8000023	Prod Labor Non-Bargaining Benefit Grp 4	(141)
694	Strategy Plng and Ext Affairs	8000037	Productive Labor Non-Barg No Load	(13)
695	Strategy Plng and Ext Affairs	8901065	0050-200666-NonProd Lbr NonBG G1	252,298
696	Strategy Plng and Ext Affairs	8901085	0050-200666-NonProd Lbr NonBG G4	467
697	Strategy Plng and Ext Affairs	8901291	0012-200028-Warehse - Overhead	1
698	Strategy Plng and Ext Affairs	8901340	0012-200033-Purch - Overhead	0
699	Strategy Plng and Ext Affairs	8901360	0050-200035-Purch - Overhead	8,271
700	Strategy Plng and Ext Affairs	8903876	0050-IO-Prod Lbr NonBG Grp1	(28,737)
701	Strategy Plng and Ext Affairs	8912054	0012-200038-Fleet-Base Rates	2,401
702	Grand Total			65,289,050

No.	Business Area	FERC Cost Element	FERC Cost Element Description	Sum of PSCo Gas
1	Chairman and CEO	9931000	Rents	58
2	Chairman and CEO	9921000	Office supplies and expenses	10,71
3	Chairman and CEO	9923000	Outside services employed	45,01
4	Chairman and CEO	9920000	Administrative and general salaries	102,80
5	Chairman and CEO	9930200	Miscellaneous general expenses	589,90
6	Corporate Other	9874000	Mains and services expenses	(3,761,13
7	Corporate Other	9889000	Maint of measur and regulati station equip-General	(2,995,21
8	Corporate Other	9879000	Customer installations expenses	(2,742,61
9	•	9929000	•	
	Corporate Other		Duplicate charges-Credit	(1,922,32
10	Corporate Other	9586000	Meter expenses	(995,12
11	Corporate Other	9922000	Administrative expenses transferred-Credit	(889,03
12	Corporate Other	9892000	Maintenance of services	(456,47
13	Corporate Other	9935000	Maintenance of general plant	(300,91
14	Corporate Other	9928000	Regulatory commission expenses	(294,57
15	Corporate Other	9887000	Maintenance of mains	(283,31
16	Corporate Other	9875000	Measuring and regulating station expenses-General	(194,80
17	Corporate Other	9904000	Uncollectable Accounts - Commodity	(49,07
18	Corporate Other	9594000	Maintenance of underground lines	(3,89
19	Corporate Other	9926000	Employee pensions and benefits	(1,01
20	Corporate Other	9512000	Maintenance of boiler plant	(2)
	•		•	
21	Corporate Other	9905000	Miscellaneous customer accounts expenses	(1
22	Corporate Other	9925000	Injuries and damages	
23	Corporate Other	9910000	Miscell customer service and informational expense	
24	Corporate Other	9916000	Miscellaneous Sales Expense	
25	Corporate Other	9824000	Other expenses	
26	Corporate Other	9850000	Operation supervision and engineering	
27	Corporate Other	9759000	Other expenses	
28	Corporate Other	9856000	Mains expenses	31
29	Corporate Other	9902000	Meter reading expenses	1,05
30	Corporate Other	9893000	Maintenance of meters and house regulators	1,91
31	Corporate Other	9903000	Customer records and collection expenses	3,19
32	Corporate Other	9870000	Operation supervision and engineering	10,52
33	Corporate Other	9735000	Miscellaneous production expenses	10,70
	•		•	
34	Corporate Other	9880000	Other expenses	18,13
35	Corporate Other	9930200	Miscellaneous general expenses	27,36
36	Corporate Other	9920000	Administrative and general salaries	43,46
37	Corporate Other	9859000	Other expenses	214,02
38	Corporate Other	9932000	Maintenance of general plant	300,58
39	Corporate Other	9923000	Outside services employed	431,22
40	Corporate Other	9921000	Office supplies and expenses	1,216,55
41	Corporate Other	9878000	Meter and house regulator expenses	2,753,09
42	Corporate Other	9813000	Other gas supply expenses	4,351,94
43	Customer and Utility Innovation	9922000	Administrative expenses transferred-Credit	(34,70
44	Customer and Utility Innovation	9905000	Miscellaneous customer accounts expenses	(4
45	Customer and Utility Innovation	9925000	Injuries and damages	18
46	•	9910000	Miscell customer service and informational expense	32
_	Customer and Utility Innovation			
47	Customer and Utility Innovation	9865000	Maintena of measuring and regulating station equip	1,02
48	Customer and Utility Innovation	9931000	Rents	2,65
49	Customer and Utility Innovation	9753000	Field lines expenses	2,87
50	Customer and Utility Innovation	9880000	Other expenses	17,53
51	Customer and Utility Innovation	9935000	Maintenance of general plant	38,36
52	Customer and Utility Innovation	9930200	Miscellaneous general expenses	73,03
53	Customer and Utility Innovation	9901000	Supervision	87,76
54	Customer and Utility Innovation	9904001	Uncollectable Accounts - Non Commodity	128,13
55	Customer and Utility Innovation	9870000	Operation supervision and engineering	186,03
56	Customer and Utility Innovation	9921000	Office supplies and expenses	232,67
57	Customer and Utility Innovation	9850000	Operation supervision and engineering	234,11
	_			
58	Customer and Utility Innovation	9923000	Outside services employed	394,56
59	Customer and Utility Innovation	9912000	Demonstrating and selling expenses	714,04
60	Customer and Utility Innovation	9908000	Customer assistance expenses	864,00
61	Customer and Utility Innovation	9909000	Informational and instruction advertising expense	1,087,48
62	Customer and Utility Innovation	9930100	General advertising expenses	1,105,28
63	Customer and Utility Innovation	9920000	Administrative and general salaries	2,255,47
-	Customer and Utility Innovation	9902000	Meter reading expenses	3,637,27

ine Io.	Business Area	FERC Cost Element	FERC Cost Element Description	Sum of PSCo Gas
	Customer and Utility Innovation	9928000	Regulatory commission expenses	4,007,4
66	Customer and Utility Innovation	9904000	Uncollectable Accounts - Commodity	10,261,3
67	Customer and Utility Innovation	9903000	Customer records and collection expenses	13,165,6
68	Financial Operations	9922000	Administrative expenses transferred-Credit	(245,1
69 70	Financial Operations Financial Operations	9870000 9935000	Operation supervision and engineering Maintenance of general plant	(25,9
70 71	Financial Operations	9903000	Customer records and collection expenses	2
72	Financial Operations	9930100	General advertising expenses	3,2
73	Financial Operations	9859000	Other expenses	6,4
74	Financial Operations	9880000	Other expenses	17,6
75	Financial Operations	9931000	Rents	21,1
76	Financial Operations	9930200	Miscellaneous general expenses	27,4
77	Financial Operations	9921000	Office supplies and expenses	566,1
78	Financial Operations	9923000	Outside services employed	592,2
79	Financial Operations	9924000	Property insurance	1,976,6
80	Financial Operations	9920000	Administrative and general salaries	3,388,2
81	Financial Operations	9925000	Injuries and damages	5,204,1
82	General Counsel	9922000	Administrative expenses transferred-Credit	(122,1
83	General Counsel	9930200	Miscellaneous general expenses	
84	General Counsel	9931000	Rents	9
85	General Counsel	9903000	Customer records and collection expenses	4,8
86	General Counsel	9813000	Other gas supply expenses	6,5
87	General Counsel	9735000	Miscellaneous production expenses	8,2
88	General Counsel	9928000	Regulatory commission expenses	27,4
89	General Counsel	9921000	Office supplies and expenses	71,9
90	General Counsel	9923000	Outside services employed	339,8
91	General Counsel	9920000	Administrative and general salaries	1,539,0
92 93	HR and Employee Services	9922000 9735000	Administrative expenses transferred-Credit Miscellaneous production expenses	(3,233,0
93 94	HR and Employee Services HR and Employee Services	9735000 9903000	Miscellaneous production expenses Customer records and collection expenses	3
94 95	HR and Employee Services HR and Employee Services	9903000 9736000	Customer records and collection expenses Rents	:
95 96	HR and Employee Services HR and Employee Services	9736000 9930100	Rents General advertising expenses	1,8
97	HR and Employee Services	9930200	Miscellaneous general expenses	3,8
98	HR and Employee Services	9924000	Property insurance	7,3
99	HR and Employee Services	9759000	Other expenses	8,2
100	HR and Employee Services	9760000	Rents	14,9
101	HR and Employee Services	9850000	Operation supervision and engineering	16,5
102	HR and Employee Services	9916000	Miscellaneous Sales Expense	16,5
103	HR and Employee Services	9910000	Miscell customer service and informational expense	17,9
104	HR and Employee Services	9824000	Other expenses	19,7
105	HR and Employee Services	9870000	Operation supervision and engineering	22,3
106	HR and Employee Services	9826000	Rents	35,4
107	HR and Employee Services	9813000	Other gas supply expenses	67,3
108	HR and Employee Services	9909000	Informational and instruction advertising expense	118,3
109	HR and Employee Services	9905000	Miscellaneous customer accounts expenses	230,5
110	HR and Employee Services	9935000	Maintenance of general plant	254,9
111	HR and Employee Services	9923000	Outside services employed	400,4
112 113	HR and Employee Services HR and Employee Services	9921000 9859000	Office supplies and expenses Other expenses	516,6 622,4
113	HR and Employee Services	9860000	Rents	1,010,9
115	HR and Employee Services	9920000	Administrative and general salaries	1,837,0
116	HR and Employee Services	9931000	Rents	2,180,0
117	HR and Employee Services	9880000	Other expenses	3,777,
118	HR and Employee Services	9881000	Rents	4,625,
119	Integrated System Planning	9923000	Outside services employed	(102,9
120	Integrated System Planning	9930100	General advertising expenses	
121	Integrated System Planning	9930200	Miscellaneous general expenses	!
122	Integrated System Planning	9880000	Other expenses	5,0
123	Integrated System Planning	9921000	Office supplies and expenses	37,
124	Integrated System Planning	9850000	Operation supervision and engineering	75,
125	Integrated System Planning	9870000	Operation supervision and engineering	92,
126	Integrated System Planning	9920000	Administrative and general salaries	715,0
127	Operations Services	9870000	Operation supervision and engineering	
128	Operations Services	9930100	General advertising expenses	:
129	Operations Services	9931000	Rents	44.
130	Operations Services	9921000	Office supplies and expenses	44,
131 132	Operations Services Operations Services	9923000 9813000	Outside services employed Other gas supply expenses	97,4 260,9
132	Operations Services Operations Services	9813000	Other gas supply expenses Administrative and general salaries	318,
133	Operations Services Operations Services	9807000	Purchased gas expenses	318,i
135	Risk Management	9922000	Administrative expenses transferred-Credit	(37,
136	Risk Management	9909000	Informational and instruction advertising expense	(37,0
137	Risk Management	9930200	Miscellaneous general expenses	
138	Risk Management	9880000	Other expenses	
139	Risk Management	9870000	Operation supervision and engineering	1,0
140	Risk Management	9903000	Customer records and collection expenses	1,0
141	Risk Management	9902000	Meter reading expenses	1,
142	Risk Management	9930100	General advertising expenses	2,
143	Risk Management	9923000	Outside services employed	174,
144	Risk Management	9921000	Office supplies and expenses	307,
	Risk Management	9920000	Administrative and general salaries	535,8
145	Strategy Plng and Ext Affairs	9922000	Administrative expenses transferred-Credit	(9,9
146	Charles Discount English	9908000	Customer assistance expenses	
146 147	Strategy Plng and Ext Affairs	9930100	General advertising expenses	;
146 147 148	Strategy Plng and Ext Affairs		Meter reading expenses	
146 147 148 149	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	9902000		
146 147 148 149 150	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	9930200	Miscellaneous general expenses	
146 147 148 149 150 151	Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs Strategy Plng and Ext Affairs	9930200 9870000	Operation supervision and engineering	2,0
146 147 148 149 150 151	Strategy Plng and Ext Affairs	9930200 9870000 9912000	Operation supervision and engineering Demonstrating and selling expenses	2, ₁ 5,:
146 147 148 149 150 151 152	Strategy Plng and Ext Affairs	9930200 9870000 9912000 9931000	Operation supervision and engineering Demonstrating and selling expenses Rents	2,0 5,7 9,0
146 147 148 149 150 151 152 153	Strategy Plng and Ext Affairs	9930200 9870000 9912000 9931000 9903000	Operation supervision and engineering Demonstrating and selling expenses Rents Customer records and collection expenses	2, 5, 9, 69,
146 147 148 149 150 151 152 153 154	Strategy Plng and Ext Affairs	9930200 9870000 9912000 9931000 9903000 9921000	Operation supervision and engineering Demonstrating and selling expenses Rents Customer records and collection expenses Office supplies and expenses	2,0 5,7 9,0 69,0 206,0
146 147 148 149 150 151 152 153 154	Strategy Plng and Ext Affairs	9930200 9870000 9912000 9931000 9903000	Operation supervision and engineering Demonstrating and selling expenses Rents Customer records and collection expenses	2,6 5,7 9,0 69,0 206,9 684,7